

WEST VIRGINIA UNIVERSITY
BOARD OF GOVERNORS

September 20, 2024

The two hundred twenty fourth meeting of the West Virginia University Board of Governors was held on September 20, 2024 in Morgantown, WV in person and via zoom webinar. Board members in attendance/participating via zoom included Chair Richard Pill and members Charles Capito, Bray Cary, Dr. Lesley Cottrell, Elmer Coppoolse, Kevin Craig, Michael D'Annunzio, Dr. Patrice Harris, Rusty Hutson, Alan Larrick, Susan Lavenski, Charlie Long, Paul Mattox, Shirley Robinson, Steve Ruby, Frankie Tack, and Robert Reynolds.

Other participants included:

President, E. Gordon Gee;

Provost and Vice President for Academic Affairs, Maryanne Reed;

General Counsel, Stephanie Taylor;

Interim Vice President for Strategic Communications and Marketing,
Heather Richardson;

Vice President and Executive Dean of Health Sciences, Clay Marsh;

Dean of Students, Corey Farris;

Associate Provost for Budget, Facilities and Strategic Initiatives,
Mark Gavin;

Deputy General Counsel and Executive Director of Real Estate Operations,
Gary Furbee;

Vice President and Chief Financial Officer, Paula Congelio;

Senior Associate Vice President for Finance, Barbara Weiss;

Executive Chair and Director, WVU Cancer Institute, Dr. Hannah
Hazard-Jenkins;

Chair and Professor - Department of Mechanical, Materials and Aerospace
Engineering, Dr. Jason Gross;

Director of Internal Audit, Bryan Shaver;

Associate Vice President, Government Relations and Collaboration,
Travis Mollohan;

Associate Vice President of Talent and Culture, Mario Barge;

Interim Vice President, Enrollment Management, Steve Hahn;

Director of Sustainability, Traci Knabenshure;

Associate Provost for Undergraduate Education, Evan Widders;

Associate Provost for Curriculum and Assessment, Louis Slimak;

Director of Communications, Office of the Provost, Kimberly Becker;

Associate Vice President for Strategic Partnerships, Erin Newmeyer;
Advisory Council of Classified Employees Representative,
Jodi Vincent;
Executive Officer and Assistant Board Secretary, Jennifer Fisher;
Executive Director of Communications, University Relations,
April Kaul;
Director of News Communications, Shauna Johnson; and
Special Assistant to the Board of Governors, Valerie Lopez.

Members of the Press also participated.

CALL TO ORDER

The meeting was called to order by Chair Taunja Willis-Miller at 2:10 p.m. A roll call was taken to determine who was in attendance and a quorum established.

EXECUTIVE SESSION

Chair Pill requested a motion to move Executive Session, under authority in West Virginia Code Sections 6-9A-4(b)(2)(A), (b)(9) (b)(10) and (b)(12) to discuss:

- a. Potential strategic initiatives relating to academic and administrative priorities; personnel matters; other deliberative matters involving commercial competition which, if made public, might adversely affect the financial or other interest of the University;
- b. Possible naming opportunity;
- c. Matters relating to internal Board of Governors operations; and,
- d. A confidential and privileged report by General Counsel.

Following Executive Session, Elmer Coppoolse moved that the board rise from Executive Session. The motion was seconded by Kevin Craig and passed. Chair Pill stated that there were no actions resulted from today's Executive Session discussions.

AD HOC GOVERNANCE COMMITTEE REPORT

Dr. Patrice Harris, chair of this committee, made the following report:

Thank you, Mr. Chairman. This morning, there was a meeting of the Ad Hoc Governance Committee.

We met in Executive Session to discuss to discuss confidential, preliminary, and deliberative matters relating to internal Board of Governors operations and institutional succession planning.

No actions or votes were taken during Executive Session. However, I would like to share that we are continuing our work to update the new Board member onboarding processing.

Dr. Harris then provided a WVU Presidential Search update, which is attached hereto and made a part hereof, by reference.

FINANCE COMMITTEE REPORT

Kevin Craig, chair of this committee, made the following report:

Thank you, Mr. Chairman. Yesterday, there was a meeting of the Finance and Facilities and Revitalization committee.

We met in Executive Session to discuss:

- a. Potential strategic initiatives relating to academic and administrative priorities; personnel matters; and
- b. Deliberative matters regarding current and upcoming budget periods, including current year retention and enrollment.

No actions or votes were taken during Executive Session. However, I would like to share that a significant focus was directed to discussing critical strategies to enhance faculty and student recruitment, enrollment, and retention. The Board is and will continue prioritizing efforts in these most critical areas.

After a productive afternoon the Finance and Facilities and Revitalization committee adjourned.

That concludes my report, Mr. Chairman. Thank you.

STRATEGIC PLANS AND INITIATIVES COMMITTEE REPORT

Elmer Coppoolse, chair of this committee, made the following report:

Thank you, Mr. Chairman. Yesterday, there was a meeting of the Strategic Plans and Initiatives committee.

We first heard an update on the Modernization Program. The Board was introduced to the new Program Director for the WVU Modernization Program, and an update was provided on the current status of each of the Program's four workstreams: Research Connect, Student Experience, Workday Business Modernization and Data Strategy.

We then met in Executive Session. During Executive Session, under authority in West Virginia Code §§ 6-9A-4(b)(2)(A), (b)(9) and (b)(12) to discuss:

- a. Potential strategic initiatives relating to academic and administrative priorities;
- b. Matters relating to the purchase, sale, or lease of property; other deliberative matters involving commercial competition which, if made public, might adversely affect the financial or other interest of the University; and
- c. Legislative or regulatory matters.

No actions or votes were taken during executive session.

After a productive afternoon the Strategic Plans and Initiatives committee adjourned.

That concludes my report, Mr. Chairman. Thank you.

AUDIT COMMITTEE REPORT

Robert Reynolds, chair of this committee, made the following report:

Thank you, Mr. Chairman. This morning there was a meeting of the Audit Committee.

First, we heard a report from Paula Congelio, who reported that Forvis completed the audit of the retirement plan for the Research Corporation and assisted with the preparation of the annual retirement plan filings, Form 5500 and other returns.

In addition, CLA began their final fieldwork for the University in September. Final audit reports are due to HEPC by October 15, 2024. All audit work will be completed remotely.

CLA is also began work for the single audit for the FY2024 WVU Research Corporation. Interim testing identified no issues.

Second, we met in Executive Session. During Executive Session, we received a confidential and privileged report regarding legal matters from the University's General Counsel. Next, we received a report from the Director of Internal Audit discussing confidential and ongoing audit investigations and reports.

Mr. Chairman, this concludes my report.

WVU CANCER INSTITUTE UPDATES

Dr. Clay Marsh, Chancellor and Executive Dean, West Virginia University Health Sciences, introduced Dr. Hannah Hazard-Jenkins, Executive Chair and Director of the WVU Cancer Institute, who provided updates, as detailed in the attached presentation, which is attached hereto and made a part hereof, by reference.

WVU SUSTAINABILITY GOALS

Director of Sustainability, Traci Knabenshure, made this presentation, which is attached hereto and made a part hereof, by reference.

ACADEMIC AFFAIRS REPORT

Provost Maryanne Reed offered the following remarks:

In my final report to the Board as Provost, I'm happy to share some good news about the University.

We began a new school year in mid-August, and we're off to a strong start! The students are back. They're engaged, and we are all energized by their excitement and enthusiasm.

So far, things are looking good in terms of enrollment and retention. Despite the FAFSA challenges, we feel good about the trends we are seeing. Our enrollment numbers look pretty close to our budgeted targets, and retention and persistence rates are looking positive as well.

In fact, we just learned last week that our preliminary Freshman retention rate is 83.2 percent - which would be our highest freshmen retention rate ever - achieving the five-year goal we set for ourselves in 2019 and putting us in line with some of our Big 12 peers. As a note of caution, final numbers won't be available until they are reported to HEPC in October.

Over the past few years, we have been very focused on improving these student success outcomes, and those efforts are clearly paying off. This fall we opened a new tutoring center that is part of the Eberly College's new Foundational STEM Collaborative, designed to improve student learning and outcomes in foundational STEM courses required for degree programs at WVU. Changes to introductory Math courses have already resulted in improved passing rates, and we look forward to continued improvement in this area - with the new collaborative

We are also celebrating the positive impact of our Maier Foundation Completion Grants, which we launched this past year. The goal of these grants is to provide financial support to students who need a little extra money to stay in school and cross the finish line to graduation.

Last academic year, 292 financially at-risk students (across all campuses) received completion grants of up to \$1,500 a semester. Of those:

- 73% of those students graduated
- 22% are still enrolled in classes
- and only 5% did not receive a degree or return to campus.

In other words, within just one year, the completions grant program showed a 95% success rate. We are absolutely thrilled by these numbers and look forward to continuing the program this current year and beyond. We are seeking additional private funding to expand the program even further, and we hope to announce a new gift toward the program - in the near future.

And speaking of private funding, we can't overlook the critical role that scholarships play in overall student enrollment, retention and success. Private scholarship support allows students to focus on academics and experiential learning opportunities while alleviating the stress over tuition or other costs associated with attending college.

During the 2024 fiscal year, the WVU Office of Financial Aid, in partnership with the WVU Foundation, awarded more than 139-million dollars to more than 16,000 students.

Those dollars make a significant difference in the lives of students by reducing their future debt load. In fact, nearly half - 45% - of all May 2023 graduates across the WVU System had no federal student loan debt upon completing their bachelor's degrees.

Another important University success to highlight is our growing funded-research portfolio.

Last month, the University reported research expenditures of 275 million dollars — which represents an 82-percent increase from five years ago. Research expenditures are funds spent to conduct research, and serve as a key data point in determining the University's R1 status.

Without question, these numbers are a testament to the dedication and high-quality research of our faculty members and students across the WVU system. This kind of funding is critical to driving innovation at WVU and positioning our institution as a global leader.

This is a big year for the University in other ways. The Provost's Office is currently preparing for the Higher Learning Commission's re-affirmation of the University's accreditation. Associate Provost Lou Slimak will share a brief overview of the process and timeline for the coming year.

Associate Provost Slimak's presentation is attached hereto and made a part hereof, by reference.

Thank you, Lou. Finally, as we begin the new academic year, we will continue to focus on strengthening our academic portfolio by working with our colleges to identify current and new areas of opportunity.

One of those areas is "Robotics." This fall, we launched a new undergraduate major in Robotics - one of the first in the country - that we believe has significant potential for new enrollments - and new applied research.

Jason Gross, the Chair of the Mechanical, Materials and Aerospace Engineering Department in the Statler College, is here today to share some highlights.

The presentation made by Chair Gross is attached hereto and made a part hereof, by reference.

PRESIDENT'S REPORT

President Gee offered the following remarks:

We are meeting at an exciting time, with a new academic year underway and a renewed sense of optimism on campus.

Today, West Virginia University is ready to lead the way as a modern land-grant institution.

On my state tour this summer, I shared our story with citizens. The tour, coinciding with our Let's Go campaign, enabled us to plant our gold-and-blue flag throughout the state.

I hope everyone here will keep waving their flags - firmly staking the claim that we are - and always have been - West Virginia's flagship institution.

That means West Virginia University is a force for good.

APPROVAL OF MINUTES

Kevin Craig moved that the minutes for the June 21, 2024, 2024 regular board meeting, and the September 5, 2024 special board meeting be approved. This motion was seconded by Dr. Robert Reynolds and passed.

INFORMATION ITEMS

There were no questions or concerns expressed by any board member pertaining to the Information Items contained within today's agenda.

CONSENT AGENDA

Chair Pill called for any discussion of today's Consent Agenda items and asked whether any items needed to be pulled for a separate discussion/vote. There being no such request made Kevin Craig moved that today's Consent Agenda be approved. This motion was seconded by Alan Larrick and passed.

Thereupon, the following Consent Agenda items were approved:

1. Entry of Institutional Undergraduate Fee Waivers and Institutional Graduate and Professional Fee Waivers

Resolved: That the West Virginia University Board of Governors enter the attached report of the Institutional Undergraduate Fee Waivers for FY 2023-2024, at West Virginia University – Morgantown, West Virginia University – Beckley (West Virginia University Institute of Technology – Beckley), and West Virginia University – Keyser (Potomac State College of West Virginia University), into its minutes.

AND

Resolved: That the West Virginia University Board of Governors enter the attached report of the Institutional Graduate and Professional Fee Waivers for Fall, 2023, Spring, 2024, and Summer, 2024 at West Virginia University into its minutes.

(NOTE: Both of these documents are attached hereto, and made a part hereof, by reference)

2. School of Dentistry Renovation – Phase One

Resolved That the West Virginia University Board of Governors approve approves this project, as presented.

3. WVU Basketball Practice Facility Refresh

Resolved That the West Virginia University Board of Governors approve approves this project, as presented.

4. Deactivation of the GEOL_BA : Environmental Geoscience in the Eberly College of Arts and Sciences

Resolved: That the West Virginia University Board of Governors approves the deactivation of the aforementioned.

5. Deactivation of the ENV_MICB_BS: Environmental Microbiology in the Eberly College of Arts and Sciences

Resolved: That the West Virginia University Board of Governors approves the deactivation of the aforementioned.

6. Approval of BOG updated committee assignments and other board Appointments

Resolved: That the West Virginia University Board of Governors approves the updated proposed committee structure and other board assignments for 2024-2025, as presented.

7. Agreement for Warehouse Supplier/ Services

Resolved, That the West Virginia University Board of Governors authorizes management to continue to negotiate, finalize, and execute a new Agreement for Warehouse Supplier/ Services, consistent with the terms as provided in Executive Session, in accordance W. Va. Code § 6-9A-4(b)(9).

8. Naming Opportunity

Resolved: That pursuant to BOG Governance Rule 2.2, the West Virginia University Board of Governors hereby approves the naming opportunity discussed during today's Executive Session.

**GENERAL DISCUSSION AND
ADJOURNMENT**

Chair Pill announced that the next planned board meeting is scheduled for November 22, 2024. There being no further business to come before the board, Elmer Coppoolse moved to adjourn the meeting. The motion was seconded by Paul Mattox and passed. The meeting was adjourned at 3:55 p.m.

Robert Reynolds, Secretary



WVU BOARD OF GOVERNORS
WVU PRESIDENTIAL
SEARCH UPDATE

September 20, 2024

Patrice A. Harris, M.D.,
Chair of the WVU Presidential Search Committee

LISTENING SESSIONS

Listening Sessions

- // Sessions started on July 22 (with Faculty Senate Leadership as the initial session) and ended on September 13
- // Over 34 unique listening sessions and meetings for faculty, staff, students, alumni, and community members
 - // 9 sessions dedicated to Faculty
 - // 6 sessions dedicated to Staff
 - // 4 sessions dedicated to Students
 - // 6 sessions dedicated to Alumni
 - // 4 open community sessions
 - // 1 “catch all” session anyone could attend
 - // Also met with WVU Foundation Board, WVU Alumni Association Board, and senior leadership on all three campuses
- // Traveled over 400 miles (one-way from Morgantown) across the state to participate in listening sessions outside of Morgantown in Keyser, Beckley, and Charleston



WEST VIRGINIA UNIVERSITY

Presidential Search Listening Session

WittKieffer



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A background image showing several graduation caps (mortarboards) in shades of blue and white, with tassels hanging down. The caps are slightly out of focus, creating a sense of depth.

LISTENING SESSION AGENDA

- Welcome from Session Host and Goals for the Listening Session
- Search Committee Members and Support Team
- Search Process Overview
- Discussion of the Opportunity
- Next Steps

WittKieffer



SEARCH COMMITTEE MEMBERS

- Patrice Harris, M.D.
- Kevin J. Craig
- Charles L. Capito, Jr.
- Bray Cary
- Jennifer Walker, Ph.D.
- Lauren Prinzo
- Maura McLaughlin, Ph.D.
- Ben Gerber
- William “Bill” Sheedy
- Marilyn McClure-Demers
- T. Ramon Stuart, Ph.D.
- W. Marston (Marty) Becker
- William D. Wilmoth
- Louise T. Veselicky, DDS
- Zachary Ellis
- Joshua Hall, Ph.D.
- Natasha Oakes
- Joan Crabtree
- Richard A. Pill, ex officio
- Taunja Willis-Miller, ex officio
- Dr. Sarah Armstrong Tucker, ex officio

SEARCH PARTNER, WITTKIEFFER

- **Lucy Leske**, Senior Partner
- **Melody Rose, Ph.D.**, Principal
- **Maya Holt-Brockenbrough, Ph.D.**, Senior Associate
- **John Thornburgh**, Senior Partner



SEARCH PROCESS OVERVIEW

Listening Sessions: **July to September**



Drafting of Leadership Profile: **September**

Launch into the Market: **October**



Screening and Initial Interviews: **Fall 2024/Winter 2025**

Finalist Interviews: **Spring 2025**

Announcement: **Spring 2025**

DISCUSSION OF THE OPPORTUNITY

- What do you see as key attractions for this leadership opportunity? What makes you proud to be a part of the WVU community and excited about the future?
- What are the skill sets, experiences, qualifications, credentials, and personal attributes needed in the next President?
- What are the key opportunities and challenges facing West Virginia University? How should the new President seek to capitalize on or address them?

CONTACT OUR SEARCH PARTNER

Suggestions and nominations may be sent to the WittKieffer team either at the email address below or by responding to the survey:

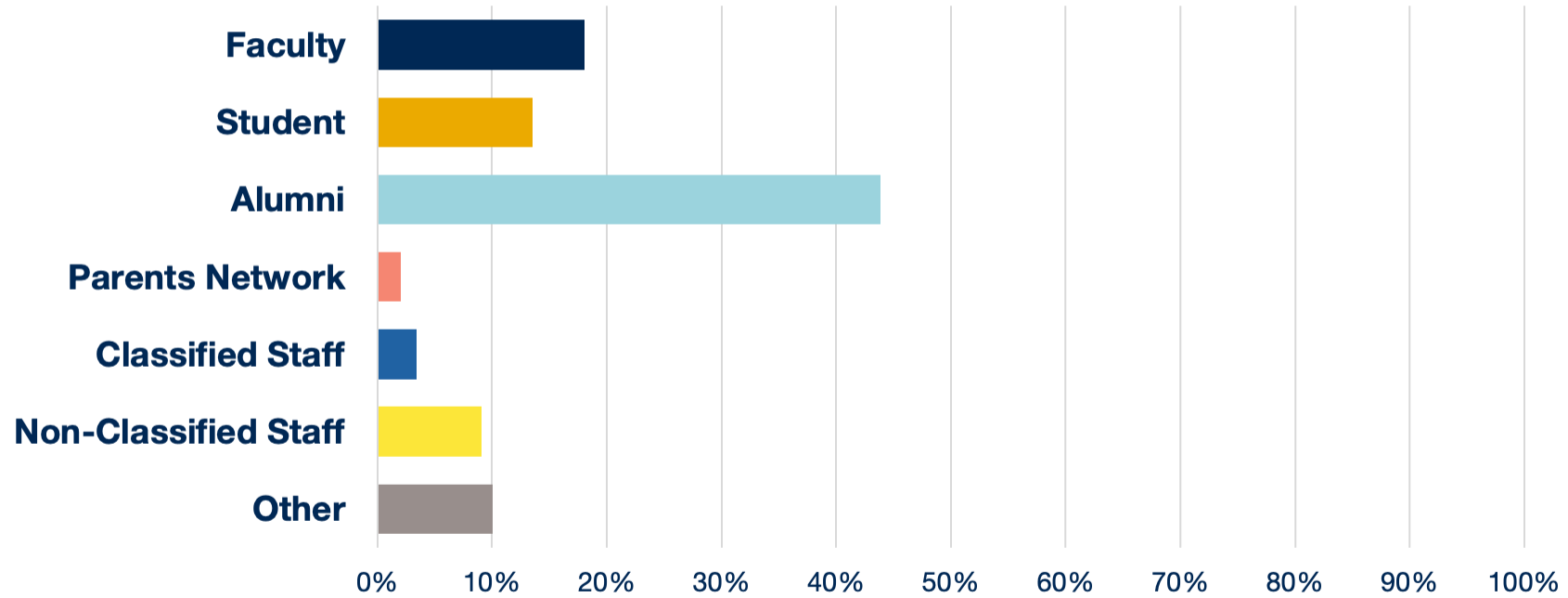
WVUPresident@wittkieffer.com

WVU PRESIDENTIAL SEARCH SURVEY

WVU Presidential Search Survey

- Survey was open from July 24 to September 13.
- Any member of the public could participate in the survey.
- Almost 1,200 survey responses received.

Q: WHAT IS YOUR PRIMARY AFFILIATION WITH WVU?



Answered: 1,181 Skipped: 3

SURVEY RESPONSE RATE

ANSWER CHOICES	RESPONSE RATE	NUMBER OF RESPONSES
Faculty	18.04%	213
Student	13.55%	160
Alumni	43.86%	518
Parents Network	2.03%	24
Classified Staff	3.39%	40
Non-Classified Staff	9.06%	107
Other	10.08%	119
TOTAL		1,181

Key Attractions of the Leadership Opportunity at WVU:

- ✓ WVU's singular academic stature and R-1 research profile
- ✓ WVU has confronted and completed the challenging strategic transformation work and is now strategically, financially, and structurally well positioned to pursue a vision for the future
- ✓ WVU's role as the state's land-grant institution delivering positive impact to communities
- ✓ WVU's leadership in the state and region in advancing human health
- ✓ Strong athletics program, loyal alumni base, commitment to access to higher education
- ✓ WVU community's strong sense of pride, community and passion for its mission.

Skill Sets, Experiences, Qualifications, and Personal Attributes Needed in the Next President of WVU:

- ✓ Vision for WVU as an outstanding land grant, R1 research university
- ✓ Commitment to excellence in teaching, research, service, and student success
- ✓ Strong financial background, critical thinking and analytical skills, and effective financial management experience
- ✓ Evidence of impactful leadership ability based on effective communication skills, broad stakeholder engagement, team management, and ability to make decisions
- ✓ Understanding of West Virginia, Appalachia, and WVU's role in the state
- ✓ Political acumen
- ✓ Experience-based understanding of public higher education administration and its complexities
- ✓ Empathy, integrity, transparency, curiosity, flexibility, and a willingness to listen
- ✓ Commitment to WVU's values with emphasis on academic freedom, diversity, equity, and inclusion
- ✓ Outstanding relationship-building and fundraising skills
- ✓ Experience leading and managing change
- ✓ Strong student focus
- ✓ Academic credentials that garner the respect of the community.
- ✓ Business acumen /chief executive skills

Key Opportunities and Challenges Facing WVU:

- ✓ **Financial challenges** – securing a revenue and budget model that will sustain the university through dynamic higher education and state funding environments
- ✓ **Enrollment and retention** – ensuring leadership, direction, and accountability of university efforts to recruit and retain outstanding students, faculty, and staff
- ✓ **Academic programs and research** – anticipating and adapting to changing state and societal needs for cutting edge curriculum, medical care, and research programs
- ✓ **Leadership and communication** – building effective teams, retaining top talent, and promulgating an inclusive communications philosophy
- ✓ **Community engagement** – honoring and tapping the passion of WVU's entire constituent base
- ✓ **Transparency** – building morale and trust by informing and engaging the WVU community about progress, challenges, decisions, etc.
- ✓ **Relationships and Partnerships** – ability to forge strategic partnerships and alliances that benefit the university and the state

Our Next Steps:

- ✓ Continue to actively update the University community on the status of the WVU Presidential Search
 - ✓ Since April 2024, we have published 11 community letters or press releases containing updates on the WVU Presidential Search.
- ✓ Feedback gathered from listening sessions and survey will guide the development of the University Leadership Profile that will be provided to potential candidates.
 - ✓ The Leadership Profile is the characteristics and qualifications that the search committee and Board will use to evaluate candidates for the presidency.
- ✓ Finalized leadership profile will be reviewed and endorsed by Board at a Special Meeting to be held during the week of October 7.
- ✓ After endorsement, the search firm will release the Leadership profile to the market and begin taking applications.

QUESTIONS?

West Virginia University Cancer Institute

Hannah W. Hazard-Jenkins, MD FACS
Executive Chair & Director, WVU Cancer Institute

It Has Been A Year for the WVU Cancer Institute

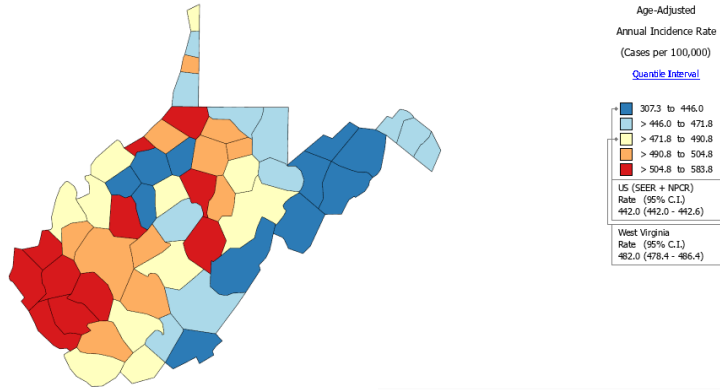


It Has Been A Year for the WVU Cancer Institute

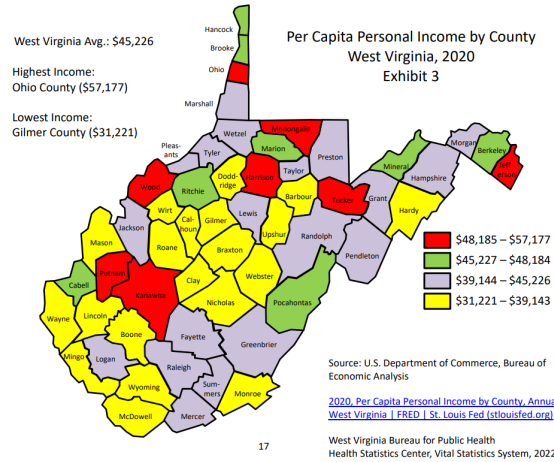
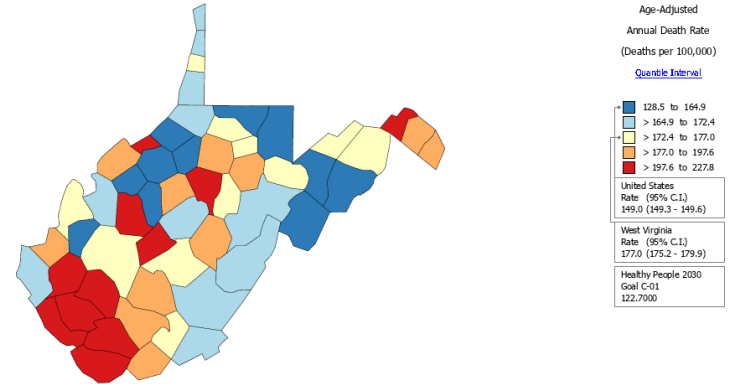
- Let's Take a Step Back...



Incidence Rates^T for West Virginia by County
All Cancer Sites, 2016 - 2020
All Races (includes Hispanic), Both Sexes, All Ages



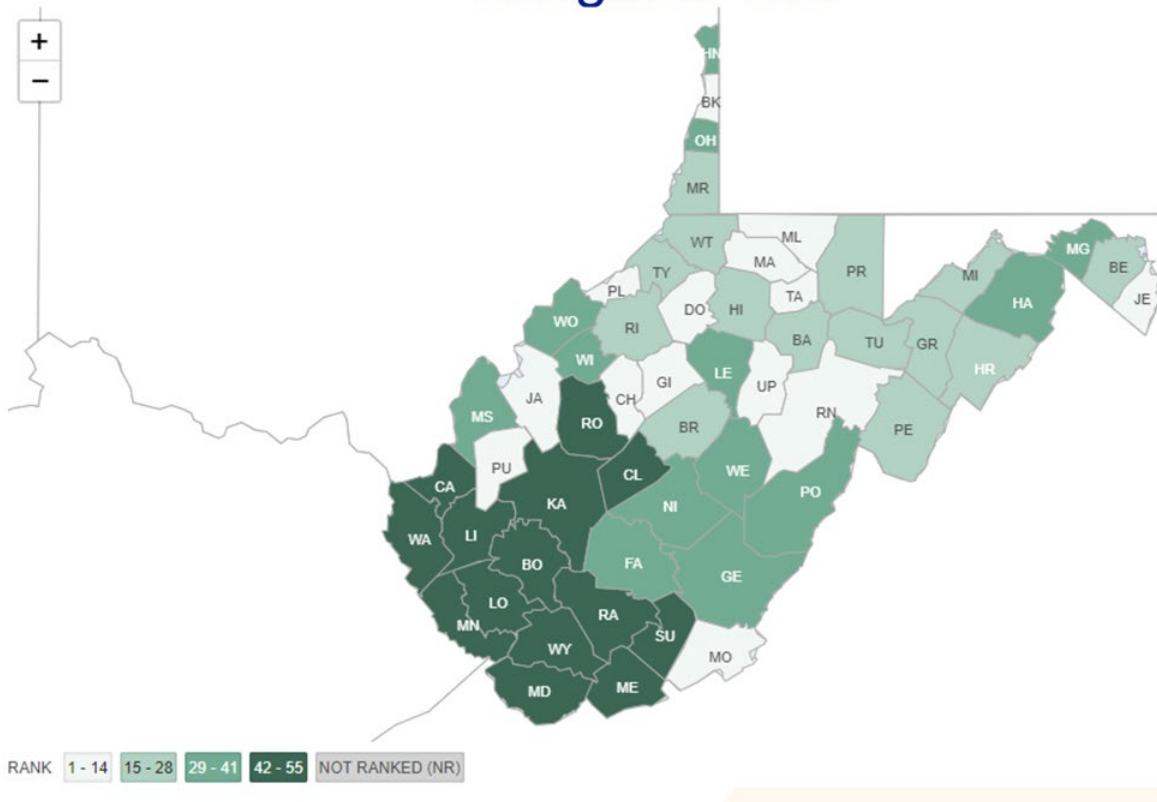
Death Rates for West Virginia by County
All Cancer Sites, 2016 - 2020
All Races (includes Hispanic), Both Sexes, All Ages



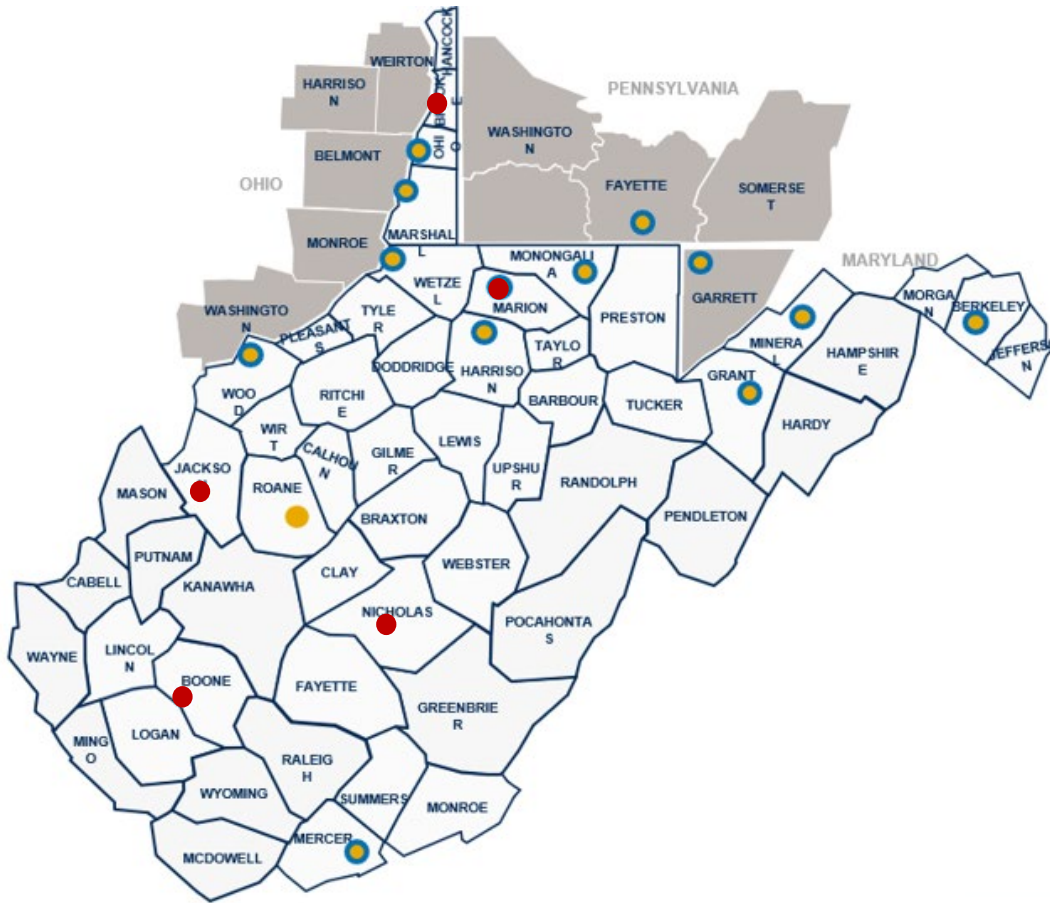


- 43.4% Medicare WVUH
- 22.7% Medicaid WVUH
- 40% Disability Status
- 17.9% Poverty & 31% below ALICE level
- 21.1% Older than 65

Length of Life

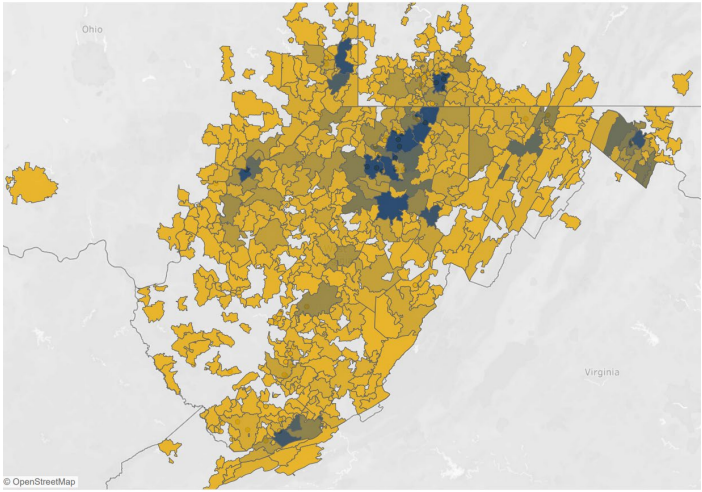
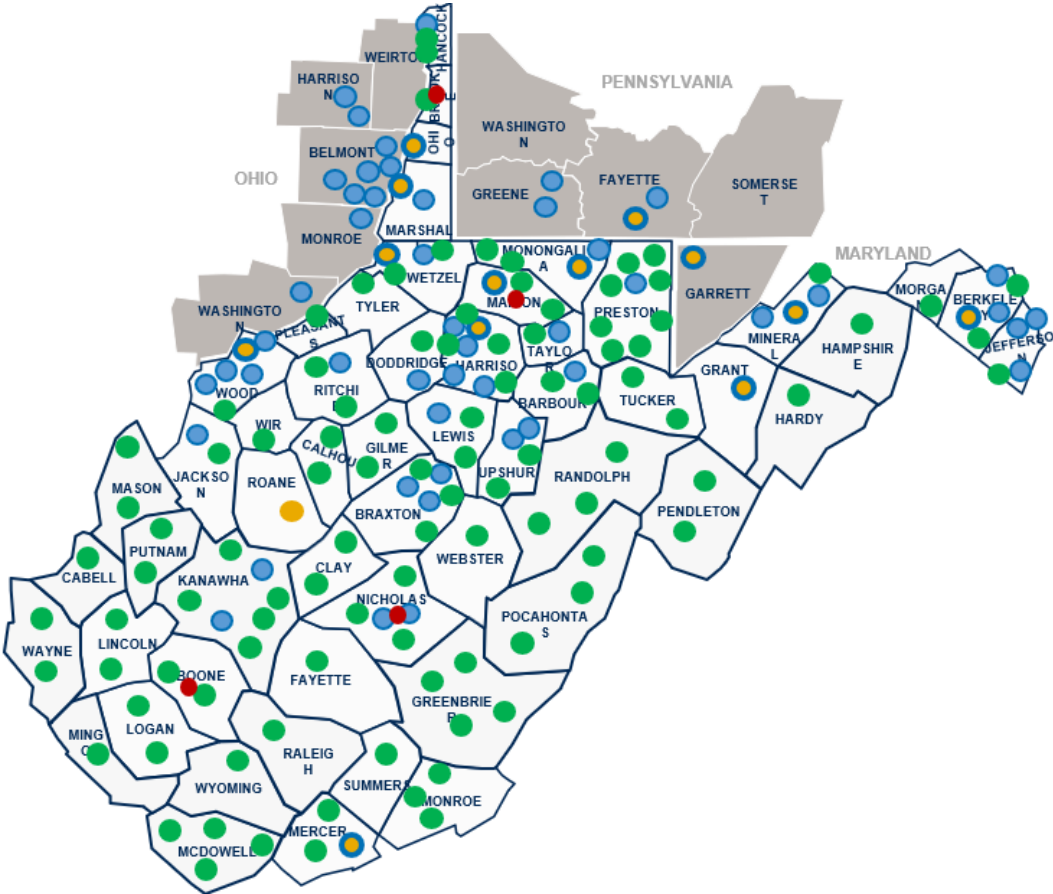


County	Life Expectancy	County	Life Expectancy
Doddridge	79.8	Barbour	75.0
Monongalia	79.3	Berkeley	74.9
Upshur	77.8	Nicholas	74.8
Jefferson	77.4	Wood	74.7
Tyler	77.1	Ohio	74.7
Gilmer	76.8	Greenbrier	74.4
Pendleton	76.7	Hancock	74.4
Grant	76.6	Webster	74.3
Pleasants	76.6	Summers	74.1
Calhoun	76.5	Mason	73.6
Wirt	76.5	Wayne	73.3
Monroe	76.5	Lewis	73.0
Randolph	76.4	Roane	72.8
Preston	76.4	Fayette	72.7
Braxton	76.3	Kanawha	72.5
Putnam	76.2	Mercer	71.8
Ritchie	76.2	Raleigh	71.5
Jackson	76.1	Clay	71.4
Taylor	76.0	Wyoming	71.3
Brooke	75.8	Cabell	71.3
Marshall	75.7	Boone	71.1
Marion	75.6	Lincoln	70.8
Tucker	75.5	Mingo	70.1
Morgan	75.5	Mineral	70.1
Mineral	75.5	Logan	68.5
Hardy	75.5	McDowell	67.7
Pocahontas	75.3		
Wetzel	75.2		
Hampshire	75.2		
Harrison	75.2		



WVU CI Clinical Footprint

CPC COE/Research Footprint & WVU CI Clinical Footprint





Academic – WVU Health Sciences

Departments

- Radiation Oncology
- Medical Oncology
- Cancer Prevention & Control

Others

- Surgical Oncology
 - Breast, HPB, Colorectal, General
- Urologic Oncology
- Gynecology Oncology
- Head & Neck Oncology
- Thoracic Oncology

Patient Care / Clinical Growth

2022

Providing High-Quality Cancer Care, Close to Home

A cancer diagnosis is an incredible burden for patients to bear. Finding and receiving cancer care should not add to that stress. That's why the WVU Cancer Institute is dedicated to providing world-class cancer care, close to home. Our team is committed to serving the needs of West Virginians and others in the region through a broad, integrated network. Together, we are saving and improving lives.



	Total Patient Visits	New Patient Visits	Returning Patient Visits	Infusion Visits
Mary Babb Randolph Cancer Center / Fairmont Medical Center	65,380	11,461	53,919	27,593
Berkeley Medical Center	8,468	1,093	7,395	13,957
Camden Clark Medical Center	13,267	1,508	11,759	6,960
Garrett Regional Medical Center	1,759	313	1,446	4,892
Grant Memorial Hospital	666	127	539	1,741
Potomac Valley Hospital	540	146	394	1,197
Princeton Community Hospital	4,936	934	4,002	6,990
Reynolds Memorial Hospital	3,835	328	3,507	8,336
Roane General Hospital	570	203	367	2,006
Uniontown Hospital	2,239	382	1,857	3,182
United Hospital Center	21,913	2,496	19,417	31,375
Wetzel County Hospital	109	2	107	N/A
Wheeling Hospital	15,532	1,767	13,765	10,965

2023

Providing High-Quality Cancer Care, Close to Home

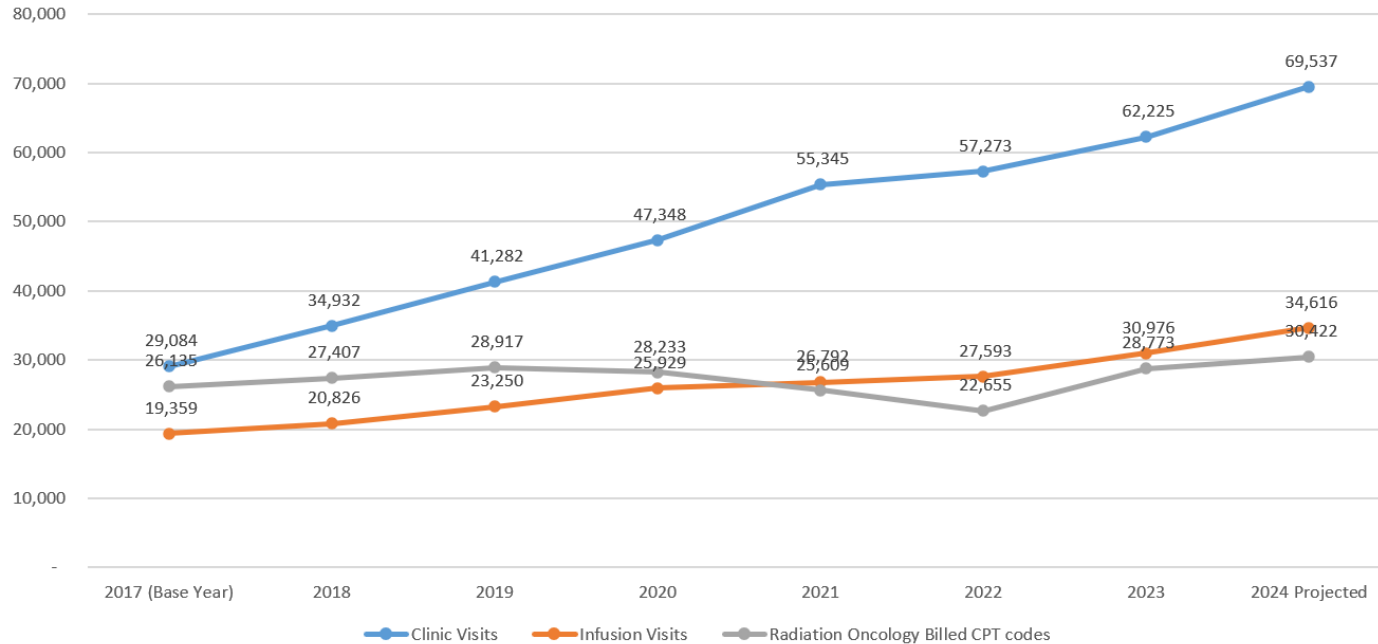
A cancer diagnosis is an incredible burden. Finding and receiving cancer care should not add to that stress. That's why the WVU Cancer Institute is dedicated to providing high-quality cancer care close to home. Our team is committed to serving the needs of West Virginians and others in the region through a broad, integrated network. Together, we are saving and improving lives.



	Total Patient Visits	New Patient Visits	Returning Patient Visits	Infusion Visits
J.W. Ruby Memorial Hospital / Fairmont Medical Center	72,447	11,541	60,906	30,976
Berkeley Medical Center	8,524	1,095	7,429	18,181
Camden Clark Medical Center	16,633	1,621	15,012	7,813
Garrett Regional Medical Center	1,759	326	1,433	3,829
Grant Memorial Hospital	1,161	111	1,050	2,618
Potomac Valley Hospital	759	147	612	2,296
Princeton Community Hospital	8,173	1,334	6,839	8,427
Reynolds Memorial Hospital	4,475	381	4,094	11,958
Roane General Hospital	621	123	498	2,779
Uniontown Hospital	2,998	411	2,587	3,819
United Hospital Center	24,013	2,785	21,248	23,087
Wetzel County Hospital	48	-	48	-
Wheeling Hospital	17,185	2,038	15,147	4,133

2023 Year In Review – MBRCC

Volume Growth



Physician Recruitment

- Bei Jiang, MD – Medical Oncology, Breast Morgantown (2024)
- Pooja Gogia, MD – Medical Oncology, Lung Morgantown (2024)
- Katherine Miller, MD – Medical Oncology, Uniontown
- Sowjanya Kalluri, MD – Medical Oncology, Berkeley Medical Center (2024)
- Udit Verma, MD – Medical Oncology, Princeton Community Hospital (2024)
- Adam Howard, MD – Head and Neck Surgery
- Grant McChesney, MD – Orthopedic Oncology
- Alex Ritter, MD – Radiation Oncology, GU Morgantown (2024)
- *Cody Kilar, DO, PhD – Radiation Oncology, Morgantown (2026)
- *Greeshma Rajeev-Kumar, MD – Radiation Oncology, Wheeling (2025)
- *Meghana Singh, MD – Medical Oncology, GI Morgantown (2025)

Education

- Learners
 - Increasing the Heme/Onc Fellowship to a total of 5/year
 - Oncology Physical Therapy Residency
 - Cancer Cell Biology PhD program
 - Undergraduate Summer Research Program
- Clinicians & Providers
 - Great Lakes Conference
 - Lung Cancer Conference/Breast Cancer Conference
 - Fall Cancer Conference
 - Tumor Boards
- Community
 - Community informs the research, and the research improves the community

Research

- Basic/Foundational
 - Translational
 - Implementation
 - Clinical
- Specific Programs (3-4) required for NCI Designation

Successes - Grants

- **Margaret Bennewitz**, PhD, MS received the National Science Foundation Early Career Award
- **Dannell Boatman**, EdD, MS, received a CTSI Scholars Grant
- **Tracy Liu**, PhD received the AACR Lustgarten Foundation Career Development Award for pancreatic cancer research in honor of Ruth Bader Ginsburg
- **Ivan Martinez**, PhD, received an American Cancer Society Grant
- **Lori Hazlehurst**, PhD Team Science Supplement to INBRE grant



Ero-1 alpha and Lung Cancer

- Medicinal chemist [Werner Geldenhuys, PhD, MS](#), professor in the WVU School of Medicine, School of Pharmacy, and the WVU Rockefeller Neuroscience Institute
- Thoracic oncologist [Mohammed Almubarak, MD](#), associate professor of hematology/oncology
- Surgical oncologist [Brian Boone, MD](#), assistant professor of surgical oncology
- Pathologist [Matthew Smolkin, MD](#), associate professor of pathology, anatomy, and laboratory medicine
- Biostatistician [Sinjin Wen, PhD, MS, MA](#), associate professor in the School of Public Health



Lori Hazlehurst, PhD

- Aim 1 – validate the hypothesis
- Aim 2 – pharmacologically validate target
- Aim 3 – use tumor tissues from primary lung cancers from WV to test predictability

Recruitment – Foundational Scientists

- Researchers

- *Shahid Awan, PhD – Radiation Oncology Theranostics
- Dominiuqe Billono, PhD, Medical Oncology
- Rachel Abbotts, MBChB, PhD, Medical Oncology
- *Vivian Salama, MD, PhD , Medical Oncology/Radiation Oncology

Prevention and Early Detection



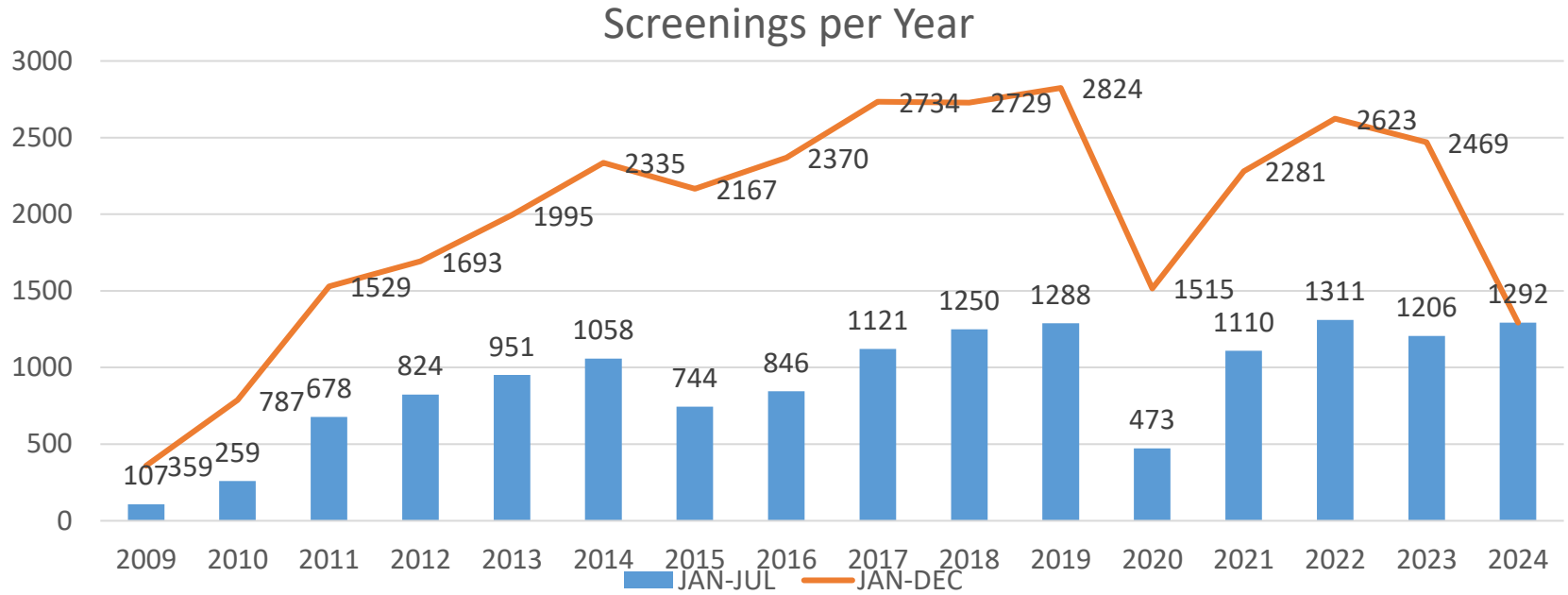


Mobile Screening Program – LUCAS 2021 – 4/2024

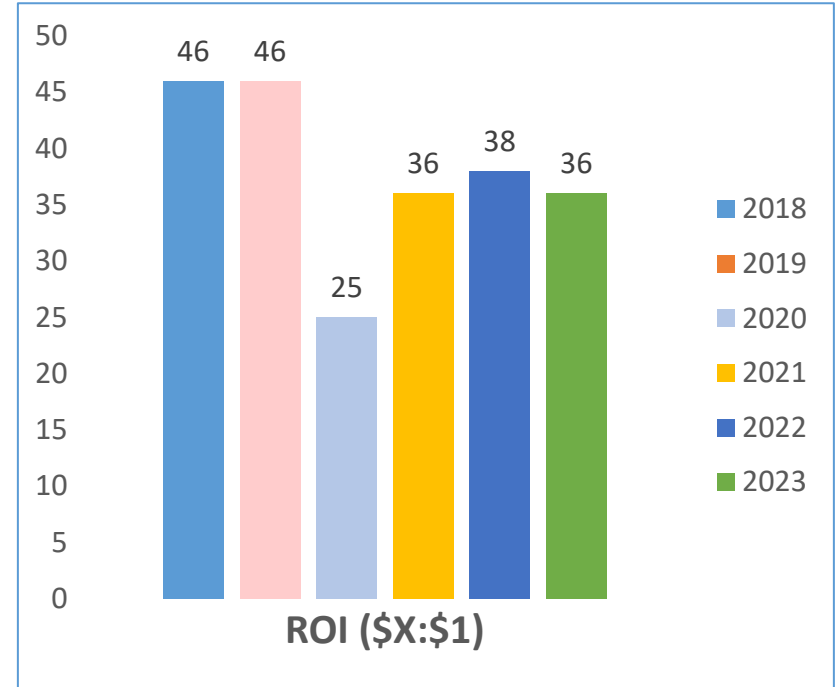
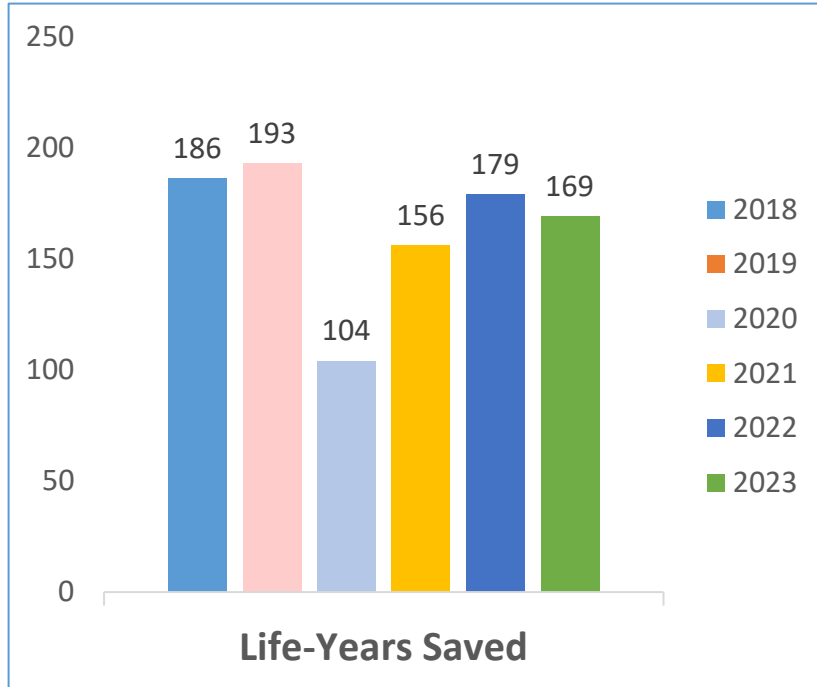
- LDCTs performed: 3,243
- Lung cancers found: 30
- Other cancers found: 7
- Number of counties visited: 36 (out of 42)
- Number of mobile lung consultations: 40
- Picomole: 25 enrolled



Bonnie's Bus (31,702 total)



Mobile Screening Program – Bonnie's Bus



Prevention and Early Detection

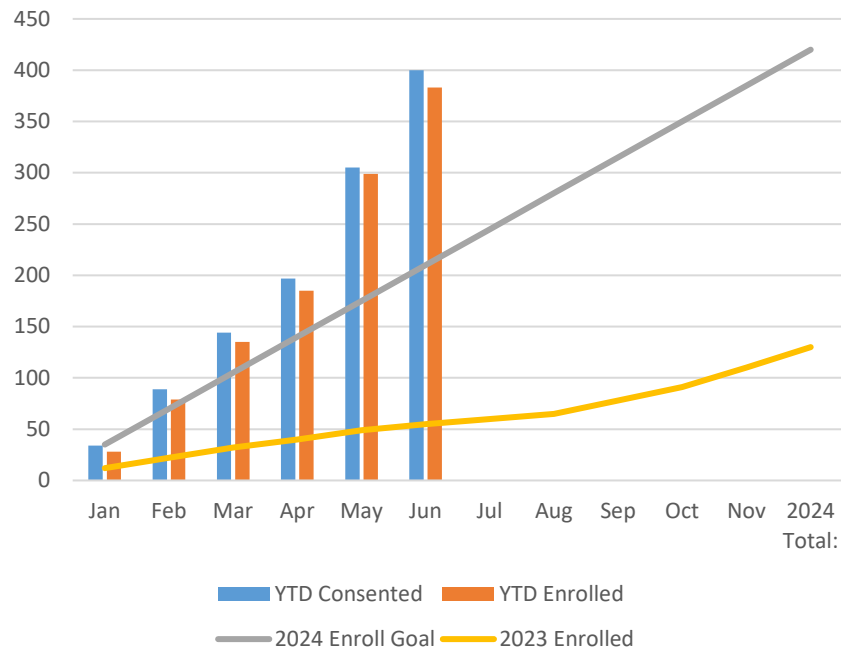
- Dannell Boatman, EdD, MS, received a CTSI Scholars Grant
- Reagan Curtis, EdD
 - Expertise in evaluation and tracking
- Posted New Positions:
 - Director of Implementation Science
 - Cancer Epidemiology

MBRCC Enrollment, All Trial Types

MBRCC Enrollment:

Month	YTD Consented	YTD Enrolled	2024 Enroll Goal	2023 Enrolled	% goal Enr
Jan	34	28	35	12	80%
Feb	89	79	70	22	113%
Mar	144	135	105	32	129%
Apr	197	185	140	40	132%
May	305	299	175	49	171%
Jun	400	383	210	55	182%
Jul			245	60	0%
Aug			280	65	0%
Sep			315	78	0%
Oct			350	91	0%
Nov			385	110	0%
2024 Total:			420	130	0%

MBRCC CRU Enrollment, All Trial types

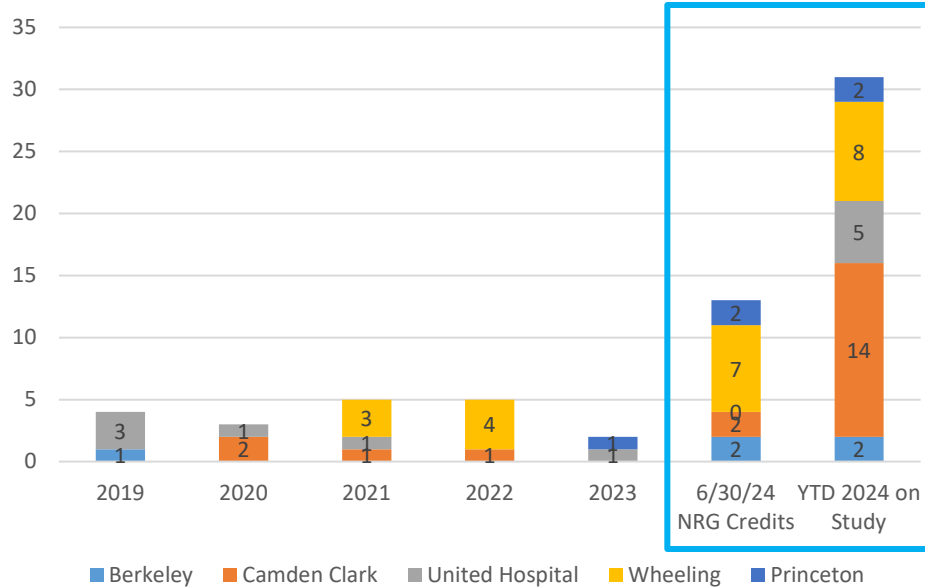


Regional Site Activity

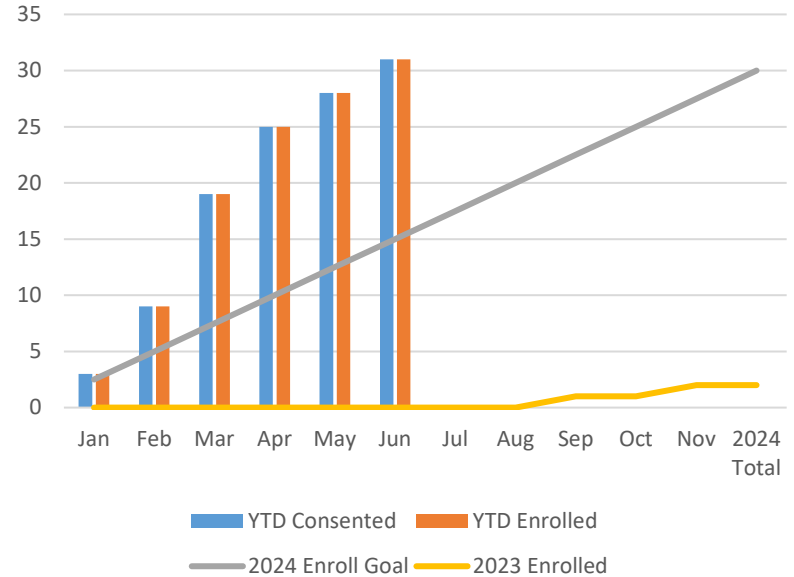
Goal Target: 30 for an average of 6 patients per site

Site	6/30/24 NRG Credits	YTD 2024 on Study
Berkeley	2	2
Camden Clark	2	14
United Hospital	0	5
Wheeling	7	8
Princeton	2	2
	13	31

Regional Accruals 2019 to 6/30/24



Regional Sites Enrollment:



Research funding - 2023 Year In Review

WVU Cancer Institute, Research Funding

<u>Grant Income</u>	<u>Total Direct Cost</u>	<u>Total F&A</u>	<u>Total Costs</u>	<u>FY22</u>
• Federal	4,233,738	1,223,020	5,456,758	<i>4,012,794</i>
• TOTAL	6,581,843	1,676,028	8,257,925	<i>7,482,901</i>
• Clinical Trials Subtotal	1,578,149	237,046	1,815,195	1,624,149

2022 total proposal value:
\$223.5M

2023 total proposal value:
\$213.8M

2022 R01 proposals:
39 worth \$108.3M

2023 R01 proposals:
38 worth \$117.5M

Current Projects

Research

- **P01 for pancreatic cancer in 2024**
 - 4-5 R01 equivalents or how much money each year toward the \$10M
- Hiring of Population Scientists
- Exploring R01 mechanism on synchronous cancers
- COBRE – Achieving Appalachian Cancer Equity by Eliminating rural Disparities Center (ACED CoBRE)
 - 4 RPLS (lung cancer, CHIP, MWM, Survivorship)

Clinical Trials

- Working on contract modification for regional sites
- Keeping up the momentum of trial accrual across the state and region

Clinical

- HRM Cancer Hospital
- Boone Memorial, Fairmont, Princeton, Summersville, Thomas Memorial, UHC, Wheeling
- Exploring clinical pathway options
- TIL Therapy
- AYA Program

Administrative

- Huron Consulting Group hired for NCI Designation



WVUCI – The Future

- NCI Designation



- New Cancer Hospital



NCI Designation

- Six Essential Characteristics
 - Center Director
 - Cancer Focus
 - Facilities
 - Institutional Commitment
 - Organizational Capacity
 - Trans-disciplinary Collaboration and Coordination

NCI Designation – It is more complicated than that

- At Least 3 Research Programs
 - Each program must have at least 5 investigators with 7 RO1 (or equivalents)
 - We must be seen as the **CATALYST** for the research
- Clinical Research/Clinical Trial Enrollment
 - Unwritten rule of at least 10% on interventional trials
- Training and Workforce Development
 - Programs from K-12 through early career development
- Community Outreach and Engagement

Hazel Ruby McQuain Cancer Hospital



Key Take Aways

- \$50 million is a lot of money
- \$50 million is insufficient for the tasks at hand
- NCI Designation is a research grant that elevates clinical care to the catchment area
- Research refers to Foundational, Translational, Implementation, and Clinical

- This is fun and exciting!!!!



Questions?





BOARD OF GOVERNORS
WVU SUSTAINABILITY
GOALS

September 20, 2024

Traci Knabenshue
Sustainability Director



WHY SUSTAINABILITY?



SUSTAINABILITY ON CAMPUS MATTERS

- ✓ Large institutions have an outsized impact on the environment.
- ✓ We are educating the generation that will be tackling these issues.
- ✓ Campus sustainability makes WVU a safer, cleaner and more pleasant place to learn and work.
- ✓ Sustainability can positively impact the bottom line.
- ✓ Multiple higher education polls show that parents and prospective students consider an institution's sustainability profile when applying.

AREAS TO CONSIDER:

- 1 Alternative Transportation
- 2 Buildings and Grounds
- 3 Water Conservation
- 4 Energy Conservation
- 5 Food and Dining
- 6 Purchasing
- 7 Service and Learning
- 8 Recycling

MILESTONES

- Transitioned to single-stream recycling and implemented processes for surplusing and recycling equipment, furniture, electronics, and confidential documents.
- Eliminated trays in dining halls, discontinued Styrofoam in all dining and catering services, and switched to biodegradable to-go containers.
- Completed energy-efficient upgrades in over 70 buildings across all three campuses, leading to more than \$35 million in utility savings and reducing over 600 million pounds of greenhouse gases.



GOALS BENCHMARKING

- ✓ Surveyed faculty, staff and students just before the pandemic to assess sustainability awareness and priorities.
- ✓ Achieved a Silver rating on the STARS sustainability report card in 2021, benchmarking against over 300 institutions.
- ✓ Evaluated over 20 peer institutions with similar characteristics, including gross square footage, research activity and medical centers.



GOAL CATEGORIES

Reduce Waste

Protect Land and Water

Lower Emissions

TIMELINE

DATE	ACTION
Week of September 9	Proposed goals released to campus community for feedback
September 9-20	Feedback collected via online survey
Early to Mid-October	Feedback analyzed and goals changed accordingly
Late October	Goals finalized and released to campus community

QUESTIONS?



Reaffirmation of Accreditation

WVU Board of Governors
September 20, 2024

Higher Learning Commission Overview

- ✓ Standard Pathway: 4- and 10-year comprehensive visits
- ✓ Evaluated on the five Criteria for Accreditation and Federal Compliance
- ✓ Submit an institutional self-study that covers all locations, modalities
- ✓ Host an in-person visit from a peer-review team

Five Criteria

1. Mission
2. Integrity: Ethical and Responsible Conduct
3. Teaching and Learning: Quality, Resources, and Support
4. Teaching and Learning: Evaluation and Improvement
5. Institutional Effectiveness, Resources, and Planning

We write to the 18 core components and 69 sub-components. Each core component is either “met,” “met with concerns” or “not met.”

Timeline

- ✓ Spring 2024 to December 2024: Draft self-study and federal compliance reporting
- ✓ Fall 2024: Campus communications and presentations
- ✓ January / February 2025: Self-study open to campus community for review and comment
- ✓ February 2025: Self-study is locked and submitted
- ✓ March 2025: Campus Conversation to prepare for visit
- ✓ March 31-April 1, 2025: Review team is on campus

Process

- ✓ Use 2018 self-study as a template
- ✓ Unit leads help review and update text and evidence for each Criterion
- ✓ Small group of higher-level leaders reviews each Criterion draft
- ✓ Enter into Assurance Argument system with evidence
- ✓ University Strategic Communications and Marketing reviews and edits

Save the Date

- ✓ Visit will be March 31-April 1, 2025.
- ✓ We will work with the Board to identify who can be available to speak with HLC visitors on specific topics of interest.

Update on the Robotics Engineering Program

*Jason Gross, PhD, Professor and Chair
Department of Mechanical, Materials and
Aerospace Engineering
Statler College of Engineering and
Mineral Resources*



WVU Robotics: A Proud History

2024

Second, University Rover Challenge

2023

First, University Rover Challenge

2021

6th, \$45,000 prize, NASA Space Robotics Challenge Phase 2

2019

First, NASA Mars Ice Challenge

2018

Second, NASA Mars Ice Challenge

2017

First, NASA Mars Ice Challenge

2016

First, \$750,000 Prize, NASA Sample Return Robot Challenge

Third, Mercury Remote Robot Challenge

Second, NASA/NIA RASC-AL Exploration Robo-Ops Student Challenge

2015

First, \$100,000 Prize, NASA Sample Return Robot Challenge

Second, NASA/NIA RASC-AL Exploration Robo-Ops Student Challenge

Third, Mercury Remote Robot Challenge

2014

First, NASA Sample Return Robot Challenge

First, NASA Robotic Mining Competition

First, NASA/NIA RASC-AL Exploration Robo-Ops Student Challenge

First, Pacific International Space Center for Exploration Systems Robotic International Space Mining Competition

2013

Second, NASA Lunabotics Mining Competition,

2012

Third, NASA Lunabotics Mining Competition

2011

Second, NASA Lunabotics Mining Competition





<<<2011
Dr. Klink



2012
Yu Gu



2014
Jason Gross



2018
Guilherme Pereira



2020
Nicholas Szorcinski & Xi Yu



2023
Dimas Dutra & Amr El-Wakeel



2024
Search to Replace Xi Yu

2011
Robotics competition as engineering elective course

2013
Mobile Robotics course offered as elective

2017
Planetary robotics offered as engineering senior design course

2019
Robotic Manipulators course offered as elective

2023
Industrial robotics capstone offered w/ Toyota

2023
Robotics added Mech Engr. Area of Emphasis

2024
Interdisciplinary BS Degree Launched; Minor Launched

A timeline leading to degree program proposal



Home All Stories Expert Pitches Media Advisories

WVU researchers develop new robot pollinator as a backup for declining bee populations

WVUTODAY

All Stories Expert Pitches Media Advisories

Undergraduates to design robots for Appalachia's challenges at WVU summer research program

Wednesday, April 17, 2024

[f](#) [t](#) [in](#)

Home All Stories Expert Pitches Media Advisories

A saving grace underground: WVU engineers utilize robots to improve mine safety

Friday, October 11, 2019

[in](#)

WVUTODAY

All Stories Expert Pitches Media Advisories

WVU researcher to help send swarm of marine robots on climate change quest beneath ocean ice

Tuesday, September 26, 2023

[f](#) [t](#) [in](#)

WVUTODAY

Home All Stories Expert Pitches Media Advisories

WVU engineers deploy robots to improve on-the-job safety for retail workers

Wednesday, August 24, 2022

[f](#) [t](#) [in](#)

Search this site

Expert Pitches Media Advisories

WVU researcher's insect-inspired robots could advance space exploration, agriculture and mining

Tuesday, October 12, 2021

[f](#) [t](#) [in](#)



WVU Robotics has grown out of success in research.

WVU Unit	BS in Robotics Engineering Course	Credit Hours	% of Program	
Existing Across WVU	Math and Science/ Fundamental of Engineering/General Education Foundations/ University Requirement	49	40%	95%
Existing Statler MMAE Courses from BS Mechanical Engineering	MAE 202 Sophomore Seminar	1	19%	
	MAE 211 Mechatronics	2		
	MAE 211L Mechatronics (Lab)	1		
	MAE 212L Introduction to CAD (Lab)	1		
	MAE 241 Statics	3		
	MAE 242 Dynamics	3		
	MAE 243 Mechanics of Materials	3		
	MAE 244L Dynamics & Strength Laboratory (Lab)	1		
	MAE 342 Dynamics of Machines	3		
	MAE 411 Advanced Mechatronics	2		
MAE 411L Advanced Mechatronics (Lab)	1			
MAE 460 Automatic Controls	3			
Robotics specific courses already regularly offered by Mechanical Engineering in Statler MMAE	ROBE 412 Mobile Robotics ROBE 413 Robotic Manipulators ROBE 471 Principles of Engineering Design ROBE 472 Engineering Systems Design Engineering Tech Electives	3 3 3 3 6	15%	
Existing Statler LCSEE Courses from BS Computer Engineering/Science, Electrical Engineering	CPE 271 Introduction to Digital Logic Design CPE 271L Introduction to Digital Logic Design (Lab) CPE 310 Microprocessor Systems CPE 310L Microprocessor Systems Lab CS 350 Computer Systems and Concepts CS 110 & 110L Introduction to Computer Science & Lab CS 111 & 111L Introduction to Data Structures and Lab EE 221 Introduction to Electrical Engineering EE 221L Introduction to Electrical Engineering (Lab) EE 251 Digital Electronics EE 251 Digital Electronics Lab	3 1 3 1 3 4 4 3 1 3 1	22%	
Needs Developed	ROBE 313 Introduction to Robotics Systems ROBE 414 Robot Autonomy	3 3	5%	5%
	Total Student Credit Hours	124		



2023 – 2024 Heimdall

- Builds upon strong record of quality and accomplishment;
- Leverages existing programming and interdisciplinary collaboration;
- Allows for multiple pathways/options for students interested in robotics;



2017 – 2018



2018 – 2019 Thor



2019 – 2020 Mateo



2020 – 2021 Ares



2021 – 2022 Astro



2022 – 2023 Wanderer

Why now?

GET AHEAD

The 10 fastest-growing jobs over the next 5 years—some pay over \$100,000

Published Wed, May 3 2023-9:54 AM EDT • Updated Wed, May 3 2023-9:55 AM EDT

 Morgan Smith
@THEWORDSMITHM

SHARE    



Vithun Khamsong | Moment | Getty Images



1. AI and machine learning specialists
2. Sustainability specialists
3. Business intelligence analysts
4. Information security analysts
5. Fintech engineers
6. Data analysts and scientists
7. Robotics engineers
8. Electrotechnology engineers
9. Agricultural equipment operators
10. Digital transformation specialists

Source: <https://www.cnbc.com/2023/05/03/the-fastest-growing-jobs-over-the-next-5-years-some-pay-over-100000.html>

Why now?



The screenshot shows the Michigan Robotics website. At the top left is the 'M | ROBOTICS' logo. In the top right corner, the word 'Academics' is displayed. The main heading is 'Robotics Undergraduate Program'. Below this, a sub-menu has 'Academics' selected, with 'Undergraduate Program' as a sub-option. The text below reads: 'Michigan Robotics received state approval from the Michigan Association of State Universities on June 2, 2022 to establish an undergraduate program. We are launching the Robotics undergraduate major for the Fall 2022 term.'



The screenshot shows the ASU General Bulletin for 2022-2023. The top navigation bar is red with the ASU logo and 'UNIVERSITY' text. A search bar is in the top right. The main heading is 'GENERAL BULLETIN 2022-2023'. Below this, there is a search bar and a breadcrumb trail: 'Home - College of Engineering and Computing - Robotics Engineering - Bachelor of Science in Engineering'. The main content area features the text 'Robotics Engineering - Bachelor of Science in Engineering' in a large, bold, red font.

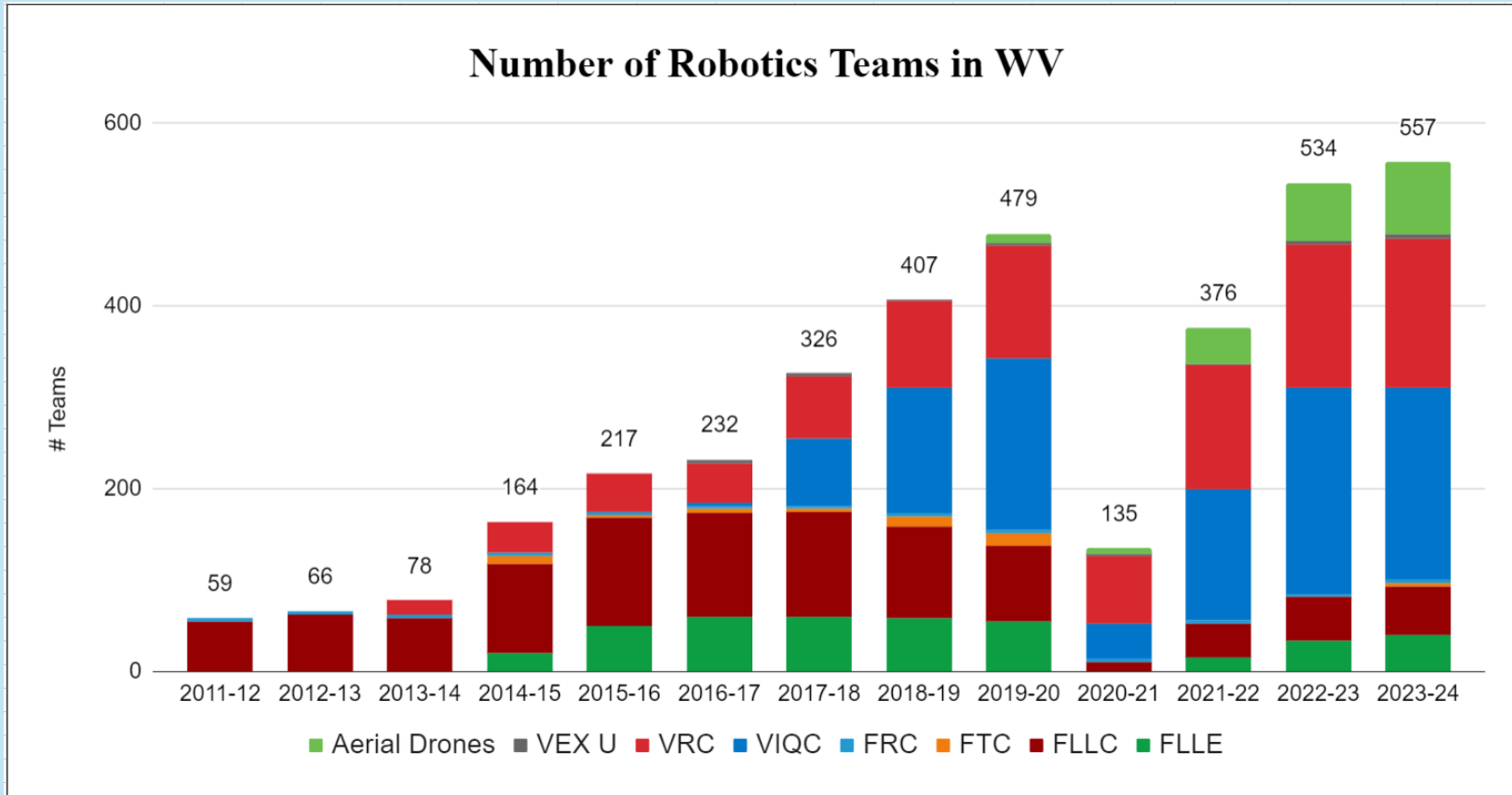
There are not yet many robotics engineering BS degree programs, but the market is growing; failure to enter now will be a missed opportunity.



The screenshot shows the ASU Academic Programs page. The ASU logo and 'Academic Programs' are at the top. A navigation menu includes 'Undergraduate Degrees', 'Undergraduate Minors and Certificates', 'Graduate Programs', 'Accelerated Programs', and 'Resources'. The main heading is 'Engineering (Robotics), BSE'. Below the heading, there is a breadcrumb trail: 'Academic Programs / Undergraduate Degrees / Engineering (Robotics)'. A small red button labeled 'Save' is visible at the bottom right.

In 2023, the American Board of Engineering & Technology (ABET) announced accreditation criteria for Robotics Engineering BS programs.

Why now?

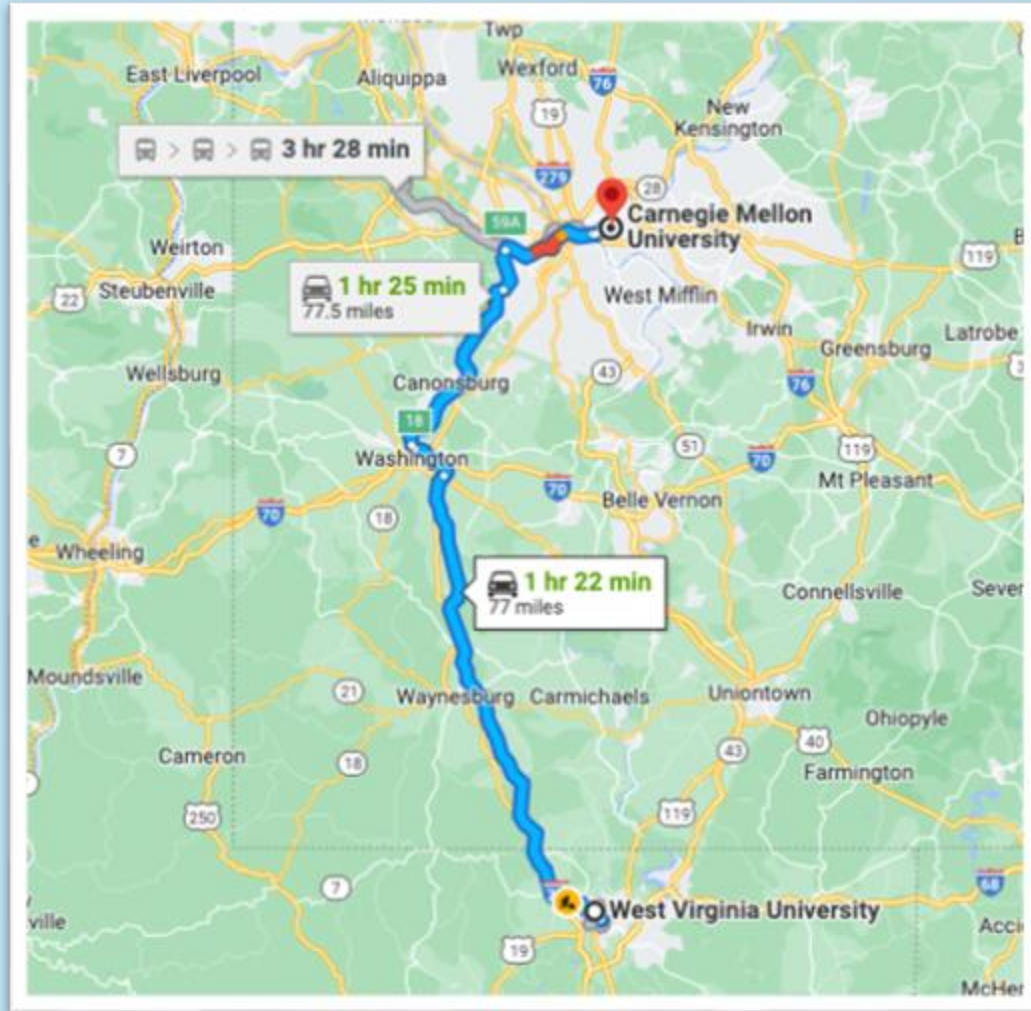


First season 2012
No. of teams Total Registered: 20,000+
VEXIQ:8,500
50+ countries ^[14]

“The 2024 FIRST Robotics Competition (FRC) is projected to have nearly **3,500** teams in the United States, with **86,700** students participating. This includes 300 new teams that are participating for the first time.”

Source: <https://www.nasa.gov/wp-content/uploads/2024/02/ivv-erc-robotics-stats-2024.png>

Why now?



Our alums have opportunities to leverage this regional expertise.

Proximity to CMU (#1 in robotics) is an opportunity.

We fill an important role in the ecosystem of a booming economy.

For example, Pittsburgh Robotics Network has 100+ organizational members: <https://robopgh.org/>

Member

Robotics Discovery Day

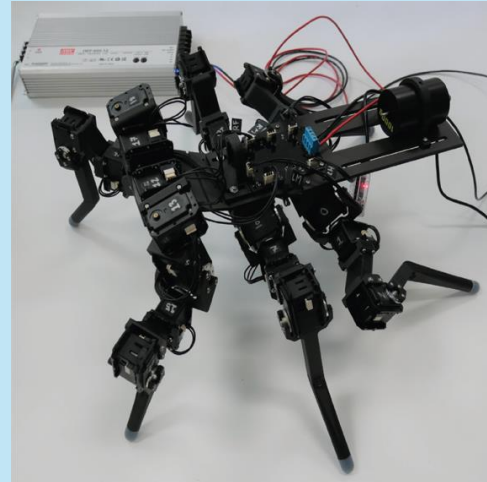
Pending NSF-Engine

Launch of WVU degree in robotics engineering means cutting edge resources for students, local industry and K-12 outreach

New WVU robotics engineering program scores \$1 million NASA grant

With a \$1 million NASA grant, we will strengthen our robotics laboratories for education and research:

1. Program Coordination and Outreach Materials
2. Mobile Robotics Education and Research
3. Robotic Manipulators Lab for Education and Research
4. Unmanned Aerial Systems Lab for Education and Research

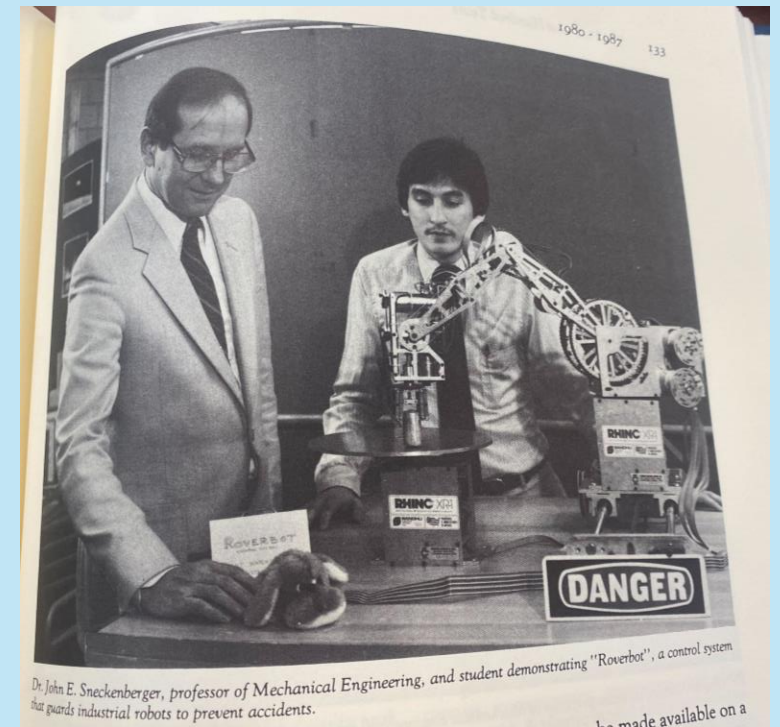
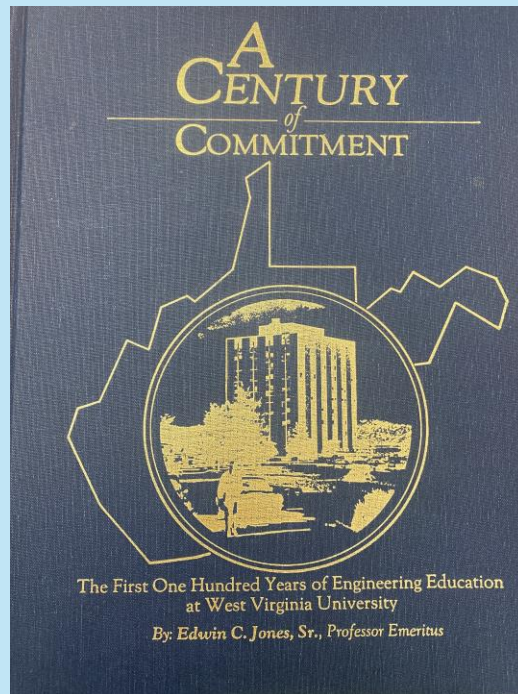


How can the BOG help?

- **We are not asking for additional resources to get the program launched and off the ground (e.g., no new faculty lines or additional state funds)**
 - We plan to seek faculty positions over time and associated with enrollment growth;
- **We are poised for growth in the ‘robotics program’ and are targeting promotion of *options available* for students.**
 - **BS in Robotics Engineering** for students who are most dedicated to pursuing careers in robotics.
 - **BS Mechanical Engineering with Area of Emphasis in Robotics** for students who like the breadth and history/longevity of Mechanical Engineering and are interested in robotics.
 - **BS in Computer Science & Engineering with a Minor in Robotics Engineering** for students who like the breadth and history/longevity of CS/CpE/EE and have interests in robotics.
 - All other Statler Engineering majors with a **Minor in Robotics**;
- **We need support for:**
 - Robotics student scholarships
 - Student competition teams
 - Support in retaining talented faculty.

A Proud History of WVU Engineering

- **1893-94** WVU curriculum includes **BS Mechanical Engineering**
- **1911-12** WVU curriculum includes **BS Electrical Engineering**
- **1962** WVU Funds Analog Computer Center; 1970 Westinghouse updated with donation
- **1986** WVU curriculum includes **BS in Computer Engineering**
- **1986-2012** various mechanical, computer, and electrical collaborative student projects and research
- **2013** start of regularly offered WVU robotics courses and capstones to both Mechanical and Computer/Electrical Engineering students
- **2024** WVU curriculum includes **BS in Robotics Engineering**



Book covers college history up to 1987.

Afterward by Dean Tompkins written in 1987.

When asked of what college will be in 2087:

*It is, of course, impossible to forecast ...even the 10 years from now...there are two imperatives of overriding importance for the College of Engineering...**quality** and **market needs**.*

Undergraduate Tuition Waiver Summary 2023-24

West Virginia University - All Campuses

Award Category	Number of Students Awarded			Amount Waived		
	In-State	Out-of-State & International	Total	In-State	Out-of-State & International	Total
Academic Ability	7	3	10	\$4,422	\$950	\$5,372
Debate	0	2	2	\$0	\$38,952	\$38,952
Student Government	1	1	2	\$8,256	\$25,968	\$34,224
Total	8	6	14	\$12,678	\$65,870	\$78,548

Legislatively Mandated by the State of West Virginia

	Number of Students Awarded			Amount Waived		
	In-State	Out-of-State & International	Total	In-State	Out-of-State & International	Grand Total
American Legion	1	0	1	\$7,741	\$0	\$7,741
AmeriCorps	15	2	17	\$77,223	\$27,360	\$104,583
Foster Care	25	0	25	\$162,156	\$0	\$162,156
Health Science & Tech. Academy (HSTA)	165	0	165	\$1,000,988	\$0	\$1,000,988
Total	206	2	208	\$1,248,108	\$27,360	\$1,275,468

Combined Total \$1,354,016

West Virginia University 2023-24 Waiver Report

	Fall 2023								
	Number of Students			Number of Credit Hours			Dollar Value		
	Resident	Non-resident	Total	Resident	Non-resident	Total	Resident	Non-resident	Total
Employees	146	38	184	771	153	924	\$ 405,414	\$ 157,776	\$ 563,190
Graduate Assistants (RA/SA/TA)	332	1,261	1,593	2,929	11,242	14,171	\$ 1,560,055	\$ 16,503,583	\$ 18,063,638
Graduate Student Merit Waivers	127	267	394	739	1,224	1,963	\$ 409,903	\$ 1,872,588	\$ 2,282,491
Fellowships	49	56	105	426	477	903	\$ 225,780	\$ 682,779	\$ 908,559
Total	654	1,622	2,276	4,865	13,096	17,961	\$ 2,601,152	\$ 19,216,726	\$ 21,817,878

	Spring 2024								
	Number of Students			Number of Credit Hours			Dollar Value		
	Resident	Non-resident	Total	Resident	Non-resident	Total	Resident	Non-resident	Total
Employees	152	36	188	733	149	882	\$ 393,260	\$ 150,448	\$ 543,708
Graduate Assistants (RA/SA/TA)	322	1,204	1,526	2,814	10,738	13,552	\$ 1,516,860	\$ 15,698,603	\$ 17,215,463
Graduate Student Merit Waivers	133	228	361	714	1,057	1,771	\$ 387,430	\$ 1,563,868	\$ 1,951,298
Fellowships	55	57	112	481	477	958	\$ 254,930	\$ 687,008	\$ 941,938
Total	662	1,525	2,187	4,742	12,421	17,163	\$ 2,552,480	\$ 18,099,927	\$ 20,652,407

	Summer 2024								
	Number of Students			Number of Credit Hours			Dollar Value		
	Resident	Non-resident	Total	Resident	Non-resident	Total	Resident	Non-resident	Total
Employees	84	26	110	335	103	438	\$ 179,140	\$ 131,034	\$ 310,174
Graduate Assistants (RA/SA/TA)	202	852	1,054	641	2,094	2,735	\$ 346,090	\$ 3,121,413	\$ 3,467,503
Graduate Student Merit Waivers	29	54	83	136	174	310	\$ 72,610	\$ 250,316	\$ 322,926
Fellowships	40	42	82	167	103	270	\$ 87,450	\$ 150,616	\$ 238,066
Total	355	974	1,329	1,279	2,474	3,753	\$ 685,290	\$ 3,653,379	\$ 4,338,669

Number of Credit Hours			Dollar Value		
Resident	Non Resident	Total	Resident	Non Resident	Total
10,886	27,991	38,877	5,838,922	\$ 40,970,032	\$ 46,808,954