The one hundred twenty-fourth meeting of the West Virginia University Board of Governors was held on September 19, 2014 in Morgantown, WV. Board members in attendance/participating by telephone included James R. (Rob) Alsop, David Alvarez, Dr. Lisa DiBartolomeo, Ellen Cappellanti, James W. Dailey, II, Thomas Flaherty, Dr. Robert Griffith, J. Thomas Jones; Raymond Lane, Diane Lewis, Dixie Martinelli, William Nutting, Christopher Nyden, Andrew A. Payne, III, Ed Robinson, J. Robert (J.R.) Rogers, and William Wilmoth.

**WVU officers, divisional campus officers, representatives (and others) present included:**

President, E. Gordon Gee;
Vice President for Legal Affairs, Corporate, State and Local Relations and Counselor to the President, William H. Hutchens, III;
Provost, Joyce McConnell;
Health Sciences Chancellor, Christopher Colenda;
Vice President for Finance and Administration, Narvel Weese;
Vice Provost, Provost, Russell Dean;
Vice President for University Relations, Sharon Martin;
Chief Diversity Officer, David Fryson;
Interim Vice President for Student Life, Michael Ellington;
Vice President for Research, Fred King;
Director, Office of Innovation, Entrepreneurship & Commercialization, Matt Harbaugh,
Chief Financial Officer for WVU Health Sciences, Paula Congelio;
Executive Officer, Jennifer Fisher;
Senior Associate Vice President for Finance, Dan Durbin;
Associate Vice President for Planning & Treasury Operations, Liz Reynolds;
Associate Vice President for Facilities and Services, Randy Hudak;
West Virginia University Institute of Technology President, Carolyn Long;
Assistant Vice President, Student Affairs Communications, Sabrina Cave;
Dean of Students and Director of Housing, G. Corey Farris;
Student Affairs Chief Business and Planning Officer, Les Carpenter;
Interim Director, WVU Extension Service, Steve Bonanno;
Associate Director, Organizational Advancement, WVU Extension Service, Ann Bailey Berry;
WVU Extension Agent, Donald Reed;
WVU Extension Agent, Zona Hutson;
Associate Provost for Engagement and Outreach, Gypsy Denzine;
WVU Foundation President, Cindi Roth;
Associate Provost for Undergraduate Academic Affairs and Dean of University College, Dr. Elizabeth A. Dooley,
Associate Provost for Graduate Academic Affairs, Katherine Karraker;
Executive Director of University Events & Liaison to the President, Robin Yorty;
Associate Vice President for Enrollment Management and Services, Brenda Thompson;
Interim Director of Internal Audit, Doug Maatman;
Accreditation and Planning Officer, Academic Strategic Planning, Elizabeth Hamilton;
Assistant Vice President for University Communications, Becky Lofstead;
Director of University Relations/News, John Bolt;
 Classified Staff President, Lisa Martin;
WVU’s ACCE representative Paul Martinelli;
Plus these additional team members from the Division of Diversity,
Equity and Inclusion: James Goins, Richard Strasburger, Rob Lyons,
Greg Epps, David Johnson and Peggy Runyon;
Special Events Coordinator, Camille Sennett; and,
Special Assistant to the Board of Governors, Valerie Lopez.

Members of the Press were also present.

CALL TO ORDER

The meeting was called to order by Board Chairman, James W. Dailey, II, at 8:30 a.m. Chairman Dailey announced that Dr. Robert Griffith was re-elected as one of our faculty representatives and that our new student representative, Chris Nyden, joins us for today’s meeting. Both of these gentlemen was sworn during the summer and Chairman Dailey stated that the board looks forward to working with each of them during the coming year.

BOARD PRESENTATIONS

Division of Diversity, Equity and Inclusion

David Fryson, Vice President for the Division of Diversity, Equity and Inclusion, along with members of his team, reported on the transformation of the President’s Office for Social Justice to the Division of Diversity, Equity and Inclusion. Below are highlights from this presentation:

- As stated above, this change constituted more of a transformation than a transition, culminating in a new unified headquarters for this division located in the Suncrest Center of the Evansdale Campus;
- Besides the name, Vice President Fryson’s comprehensive presentation touched on the following areas:
  > A reinvigorated focus on this division’s mission (specifically related to WVU’s 2020 Strategic Plan Goal 3: Foster Diversity and an Inclusive Culture)
  > A broader mandate (focusing to change the external diversity perception of WVU and the State of West Virginia and change the internal diversity reality of WVU and the State of West Virginia)
  > Vice President Fryson shared his new leadership team and organizational structure – representing affirmative action/equal opportunity, diversity

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initiatives, accessibility services and equity assurance, stating that his team is spreading the message - that acknowledging, recognizing and celebrating the total individual, including similarities and differences, is everyone’s responsibility - through various programs and outreach efforts on campus and around the state and country.

- Vice President Fryson also updated board members on efforts, through his division, to fulfill WVU’s Title IX obligations, as follows:
  - His unit hired a professional Title IX team that received training from the Association of Title IX Administrators;
  - Policy 44 was rewritten to reflect new regulations;
  - A new comprehensive Title IX website was created;
  - A new online complaint form was developed;

- Additionally, our Title IX team:
  - Has built relationships with local law enforcement;
  - Is guest lecturing;
  - Collaborated with WELLWVU to create a Sexual Assault Resource Guide and Carry Card;
  - Participated in Sexual Assault Response Team and Community Coordinator Response Team activities (grants from the Department of Justice);
  - Facilitated campus Title IX meetings, including residential education, student conduct and Title IX investigators;
  - Spearheaded comprehensive training and certification - including online and classroom training modules for all incoming WVU students, employees and resident hall employees and athletics - and collaborated with HR Training and Development to provide classroom training sessions monthly to employees.

- In conclusion, Vice President Fryson stated that in matters of diversity, WVU will be ever more successful as we forge a “One WVU Identity” — and that WVU is and will continue to improve (in the words of a sage administrator, one E. Gordon Gee) as a compelling place to learn, compelling place to teach, compelling place to work, and compelling place in which to invest our lives.

**WVU Foundation Update**

WVU Foundation President and CEO, Cindi Roth, provided an overview of eight things she has been a part of in her eight months with the Foundation, along with insights and themes related to each, as follows:

- **Number 1 – Travel**: As CEO, Ms. Roth has traveled to 11 states, and all throughout West Virginia, during which travels she has experienced the incredible warmth, dedication and passion WVU Alums have for helping both their Alma Mater and the state of West Virginia be better;

- **Number 2 – Themes remain similar**: There exists strong momentum to expand our reach across the country, to help Alums find their “reason to give and
connect”, to alleviate the burden of student debt, and to provide excellent service from the Foundation;

- Number 3 – Strong partnership with WVU and Alumni Association – Ms. Roth meets with President Gee and Provost McConnell every two weeks to provide fundraising strategy updates, and maintains a similar collegial working relationship with the Alumni Association;
- Number 4 – Based upon items 1 through 3 above – the Foundation made the decision to extend its Campaign to $1 Billion after success of $776 Million, 18 months ahead of schedule;
- Number 5 – the Foundation is developing a robust Principal Gifts/Concierge Program;
- Number 6 – the Foundation will focus in the following key clinical areas – a. the Cancer Center – 30th Gala in April, 2015, b. Neuroscience, c. the Children’s Hospital (new construction), and d. Addressing health disparities around the state;
- Number 7 – the Foundation is addressing key centers of multi-disciplinary collaboration with the Energy Institute and Center for Entrepreneurship and Innovation; and,
- Number 8 – after eight months, Ms. Roth summarized all of the people she has come in contact with as welcoming and warm, with a desire to exceed goals and expectations, pulling together in the same direction with a zeal for teamwork, and concluded that with all leadership and boards working together with a shared goal – we can advance WVU to new levels of excellence.

FINANCE COMMITTEE REPORT and BOARD ACTION

Chairman Dailey called upon Finance Committee Chairman, William Nutting, to make his committee report to the full board before the next presentations are made. Whereupon, Mr. Nutting reported that the Finance Committee met on September 12, 2014, during which they received several reports included within today’s board agenda, namely, Enrollment and Bureaucracy SWOT Team Updates, 2014 Financial Reports, and an Overview of 2014 Series A, B & C Revenue Bond Issuance.

Finance Committee Chairman Nutting requested Vice President for Administration and Finance, Narvel Weese, address the board in conjunction with a technical issue that has arisen regarding the execution of paperwork related to the bond issuance referenced above. Vice President Weese explained that, upon advice of bond counsel, we need a motion from the Board to add an additional day of maturity on the Series 2014 A Bonds. Accordingly, Ed Robinson moved that the WVU Board of Governors ratify and approve the maturity date of the Series 2014 A Bonds as 10/1/44, which is one day after the previously authorized maturity. This motion was seconded by David Alvarez and passed by majority vote of all members present.

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BOARD PRESENTATIONS

Review of FY 2014 Financial Performance

Senior Associate Vice President for Finance, Dan Durbin, provided the following summary in conjunction with the Fiscal Year 2014 Financial Performance (based on draft unaudited financial statements):

- Financial performance exceeded budgeted expectations;
- Total revenues increased and exceeded $1 billion;
- Total expenses increased, but less than revenues;
- Net position increased by $23 million in FY 2014;
- Net position exceeded $1 billion excluding GASB 45/OPEB;
- Positive adjusted operating margin of $7.9 million;
- Stable balance sheet with improved liquidity.

Update on 2014 Bond Issuance

Associate Vice President for Planning & Treasury Operations, Liz Reynolds, provided the following overview related to WVU’s recent 2014 Series A, B & C Revenue Bonds bond issuance:

- This week WVU issued $189.2 million in bonds - $50.23 million in re-pricing of existing variable rate debt and $139 million in new debt – to direct revenues to the athletic facilities master plan and Phase II of the Personal Rapid Transit modernization project.
- The recent bond transaction yielded $194.8 million in proceeds and WVU obtained 30 year lows in terms of interest rates.

Innovation, Entrepreneurship and Commercialization

Vice President for Research, Fred King, introduced Matt Harbaugh, Director of the new Office of Innovation, Entrepreneurship and Commercialization, established in the WVU Research Office to encourage the commercialization of faculty and student innovations. Mr. Harbaugh will direct these efforts, including developing a one-stop-shop for budding entrepreneurs. The goal is to create a synergy among ecosystem elements connecting student startups and entrepreneurship – research commercialization – and industry partners. Highlights from this presentation included the following:

- By bringing together resources from across the University, WVU now has a high tech space in Hodges Hall – aptly named Launch Lab – for faculty and students to develop their ideas
- Resources include an entrepreneurial coach, a marketing group led by students in the Reed College of Media, an intellectual property group led by students in the College of Law and a lab for programming i-Phone and Android phone apps

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• Already several student start-ups have launched – including one called RenaSnacks, geared toward producing healthy, tasty snacks for those with kidney diseases
• The tech transfer process is being refined and improved for faculty, including improvements to the grant writing proposal and licensing processes
• Accelerating and incentivizing the patent process is also a focus - as a result of which several start-ups have resulted: Aspinity, ultra low-power sensors; CereDx, new biomarker-based diagnostic system for strokes; and Confirmix, biometric systems for online security and fraud prevention
• The innovation office also recently launched the Center for Smart Defense, focused on matching existing technology capabilities at WVU to needs within the military. This is part of an effort to develop deeper relationships with key industry partners in areas such as pharmaceuticals and advanced materials
• An important next step in engaging industry is to create a Business Engagement Center. Targeted for a Spring, 2015 launch this center would serve as a concierge or front door for industry partnerships
• Another important aspiration is to engage the state and become THE innovation resource for West Virginia by working with WVU Economic Development, other colleges and universities, and with entrepreneurs across West Virginia

Enrollment and Bureaucracy SWOT (Strengths, Weaknesses, Opportunities and Threats)

Team Updates

Enrollment SWOT Report

Vice Provost, Russell Dean, reported that President Gee formed an enrollment SWOT team in Spring, 2014 to address two principal issues: One, explore increasing the enrollment on the main campus as well as across all campuses, including the Divisional Campuses at Tech and Potomac State; and Two, redesign the student experience outside the classroom.

Vice Provost Dean addressed the enrollment aspect of this work, citing the following:

Enrollment
• The team decided that we could increase the first-year class from 5000 to 5500 over three years with special emphasis on reaching more West Virginia high school graduates. We also decided we could increase overall WVU enrollment across all campuses from 33,000 to 40,000, probably by 2020.
• We believe we have the classroom and residence hall capacity coming on line to support this goal. Additionally, revenues from increased enrollment will provide funding to hire additional faculty and staff to support this growth as it occurs.

Decisions Made and Steps Taken

• We need to enhance the quality of the recruiting events we run on campus as well as off campus. Steps have been taken to accomplish this and we now offer higher quality events that are designed to send a message that our prospective students

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and their parents are important to us. Messages focus on academic quality, good teaching and student outcomes. President Gee is, and will be, featured at as many of these events as possible.

- Broadening our pool of prospects by buying the names of 200,000 prospective students who we may recruit – including sophomores through seniors. We are using a sophisticated assessment tool to decide which of these students is most likely to attend WVU and focus our recruiting attention on them.

- Effective with recruiting the 2016 class, we will use the Common Application. Over 500 schools participate in this program across the country. Examples of participating institutions include: Purdue, Ohio State, Michigan, UVA, Carnegie Mellon, and UNC Chapel Hill. After providing basic information, students can select from this list of schools to send their application to.

- We have increased our regional recruiting staff by an additional three recruiters this year for a total of 7. Areas include Southern West Virginia, Western PA, Southeastern PA, Maryland (new), Virginia (new), New York (new), and Ohio. Five of these are currently in place and we are aggressively recruiting to fill the remaining open positions.

- Our Coordinator of Alumni Recruiting just spent time in Texas to train our active alums so that they help us recruit in Texas and take advantage of our Big 12 status. We will be further exploring ways to take advantage of our membership in the Big 12. We believe that we will reap good results from this association.

Several of these plans are already in action at varying levels. As of last week, we have a little more than twice as many applicants for 2015 as we did this time last year -- 700 – 1600. We believe these actions are having an effect.

Other Aspects of Enrollment Increases

- We also expect to increase our international enrollment which has been growing steadily for the past 5 years. We have a goal of increasing international enrollment from 2000 this fall to 3000 by 2020. We are well on our way to that goal.

- We will be ramping up our efforts to increase graduate enrollment and on-line enrollment. We have 20 fully on-line graduate degrees as well as the 3 degree completion programs at the undergraduate level. We expect additional programs will be on-line in the near future. We currently serve about 3,000 students in fully on-line programs.

- Tech has grown its enrollment for the past two years and we expect it to be about 1250 this fall. This has been a tremendous turnaround thanks to Carolyn Long’s wonderful leadership. We hope to see 1500 – 1800 at Tech by 2020.

- Potomac State has lost some ground for the past 2 years, but has a vibrant set of new academic program offerings in the pipeline that they believe will turn this around. We would like to see 2000 – 2500 students at Potomac State by 2020.
The Student Experience Outside the Classroom

Vice Provost Dean introduced Provost McConnell who briefly described efforts to develop a comprehensive set of activities outside the classroom that will help to increase retention rates, but also support undergraduate students throughout their four years so that they are ready to enter professionally rewarding careers and to live meaningful personal lives.

Bureaucracy Cutting SWOT Report

Vice President for Administration and Finance, Narvel Weese, reported on the progress of this team/committee, established by President Gee for the sole purpose of cutting bureaucracy in order to create savings, which can be redirected into the core mission of the University. The committee is chaired by Vice President Weese and includes the following members: Russ Dean, Bill Hutchens, Fred King, John Campbell and Paula Congelio. The committee meets weekly and is focused on three major strategies to attack bureaucracy - centered around three concepts.

1. Infuse technology into our business processes,
2. Transform processes and systems to simplify how business in conducted, and
3. Move from a pre-audit to post-audit focus.

Initially, the committee will focus its effort in four functional areas: procurement, human resources and sponsored programs/grant accounting.

EXECUTIVE SESSION

Chairman Dailey requested a motion that the Board go into Executive Session, under authority in West Virginia Code § 6-9A-4(b)(2)(A), (9), (12) to discuss legal and deliberative matters; personnel matters; and/or matters related to commercial competition. The motion was made by Ed Robinson, seconded by David Alvarez, and passed. Following the conclusion of Executive Session, Diane Lewis moved that the Board reconvene into regular session. This motion was seconded by Dr. Robert Griffith, and passed.

DISCUSSIONS EMANATING FROM EXECUTIVE SESSION

Chairman Dailey announced that nothing discussed in today’s Executive Session required Board action.

PRESIDENT’S REPORT

During his president’s report, Dr. Gee focused on his recent tour of all 55 counties, showing a video of the Marching Band’s trip to McDowell County – after which he invited Donald Reed (McDowell County) and Zona Hutson (Doddridge County) of the West Virginia University Extension Service to provide perspectives on the importance of the University increasing its presence in communities. President Gee noted that connecting the University

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with West Virginians – whether in the corner coffee shop, the public schools, the fairs and festivals, the small-town Rotary Club meetings or by visiting local businesses – and listening to their wants and needs was the goal of his visits.

President Gee also commended the service of Margaret Phillips who is retiring as Vice President for Human Resources, as well as the service of William Hutchens who is retiring as Vice President for Legal Affairs, Corporate, State and Local Relations and Counselor to the President.

RETURN TO EXECUTIVE SESSION

Chairman Dailey requested a motion that the Board return to Executive Session, under authority in West Virginia Code § 6-9A-4(b)(2)(A), (9), (12) to discuss legal and deliberative matters; personnel matters; and/or matters related to commercial competition. The motion was made by William Wilmoth, seconded by J. R. Rogers, and passed. Following the conclusion of Executive Session, Thomas Flaherty moved that the Board reconvene into regular session. This motion was seconded by Ellen Cappellanti, and passed.

DISCUSSIONS EMANATING FROM EXECUTIVE SESSION

Chairman Dailey announced that nothing discussed in today’s Executive Session required Board action.

APPROVAL OF MINUTES

Ed Robinson moved that the minutes of the June 5, 2014 meeting be approved. The motion was seconded by James R. (Rob) Alsop, and passed.

COMMITTEE REPORTS

Health Sciences Committee: Committee Chairman, Ellen Cappellanti, reported that this committee met on September 15, 2014 during which committee members received an update on the search for the Vice President of Health Sciences, a joint operating agreement update, a deferred maintenance master plan update, a School of Dentistry update, a Clinical Translational Research Award (CTR) update, and a Strategic Plan Implementation update. Whereupon, Thomas Flaherty moved to accept the Health Sciences Committee Report, as presented, which motion was seconded by Andrew A. Payne, III, and passed.

Facilities and Revitalization Committee Meeting: David Alvarez, who was acting Chairman for this committee meeting, reported that this committee met on September 17, 2014, during which committee meeting members were briefed on the following items that are included as agenda items for today’s regular Board meeting, namely:

- WVU Roadway Naming – University Park Drive – one of today’s Consent Agenda items that his committee recommends for Board approval

September 19, 2014
• Major Capital Project Updates – one of today’s Information Items
• Ballpark Parking – Land Acquisition and Infrastructure Improvements - one of today’s Consent Agenda items that his committee recommends for Board approval

Whereupon, James R. (Rob) Alsop moved to accept the Facilities and Revitalization Committee Report, as presented, which motion was seconded by Thomas Flaherty, and passed.

Audit Committee Meeting: Committee Chairman, Thomas Flaherty, reported that this committee met yesterday – first receiving a report from Vice President for Administration and Finance, Narvel Weese (WVU’s Chief Financial Officer), during which members of this committee retroactively approved and ratified the execution (by WVU Board of Governors Audit Committee Chairman, Thomas Flaherty) of a July 3, 2014 engagement letter from CliftonLarsonAllen, related to the audit of the financial statements of the WVU Department of Intercollegiate Athletics for the year ended June 30, 2014. During Executive Session, the Audit Committee received reports from the Interim Director of Internal Auditing, Doug Maatman, along with members of his staff, covering internal and external auditing activity, and Vice President for Legal Affairs, Corporate, State and Local Relations and Counselor to the President, William H. Hutchens, III. Chairman Flaherty reported that he also distributed to committee members results of a Self Assessment Survey completed by all members of the Audit Committee and returned for review by Chairman Flaherty – which results provided an overview of the areas addressed and the level of satisfaction expressed by committee members. Chairman Flaherty noted that orientation was an area of concern and that a sub-committee will be formed to address this issue.

Whereupon, Chris Nyden moved to accept the Audit Committee Report, as presented, which motion was seconded by J. Thomas Jones, and passed.

INFORMATION ITEMS

There were no questions or concerns expressed by any Board members pertaining to the Information Items contained within the agenda.

CONSENT AGENDA

Chairman Dailey called for any discussion of today’s Consent Agenda items, and asked whether any items needed to be pulled for a separate discussion/vote. There being none, Andrew A. Payne, III moved that the Board accept the Consent Agenda items as presented in today’s agenda booklet. This motion was seconded by Dixie Martinelli, and passed.

Thereupon, the following Consent Agenda items were approved:

September 19, 2014
1. **Entry of Institutional Undergraduate Fee Waivers and Institutional Graduate and Professional Fee Waivers**

Resolved: That the West Virginia University Board of Governors enter the report of the Institutional Undergraduate Fee Waivers for FY 2013-2014, at West Virginia University, West Virginia University Institute of Technology, and Potomac State College of West Virginia University (attached) into its minutes; AND,

Resolved: That the West Virginia University Board of Governors enter the report of the Institutional Graduate and Professional Fee Waivers for Fall, 2013, Spring, 2014, and Summer, 2014 at West Virginia University (attached) into its minutes.

2. **WVU Roadway Naming – University Park Drive**

Resolved: That the West Virginia University Board of Governors approves the naming of a new road, University Park Drive, to be located off of Elmer Prince Drive and connecting to the University Park Housing Projects.

3. **Approval to maintain the percentage of personnel placed in the category of “non-classified” at West Virginia University and its regional campuses to 25 percent of the total number of classified and non-classified employees**

Resolved: That the West Virginia University Board of Governors approves maintaining the percentage of personnel placed in the category of “non-classified” at West Virginia University and its regional campuses to 25 percent of the total number of classified and non-classified employees.

4. **Ballpark Parking – Land Acquisition and Infrastructure Improvements**

Resolved: That the West Virginia University Board of Governors approves the Ballpark Parking – Land Acquisition and Infrastructure Improvements project, as presented, and incorporate this project as part of the Intercollegiate Athletics Facilities Master Plan.

5. **Approval of New Major: Energy Land Management**

Resolved: That the West Virginia University Board of Governors approves the creation of a BS in Energy Land Management in the Davis College of Agriculture, Natural Resources, and Design.

6. **Undergraduate Program Review Recommendations (Approval of corrected Program Review)**

Resolved: That the West Virginia University Board of Governors approves the corrected Undergraduate Program Review “Slavic and Eastern European Studies, BA, WVU” as presented and labeled September 19, 2014.
7. Appointment to BOG Committees

Resolved: That the West Virginia University Board of Governors approves the proposed committee structure/assignments for 2014-2015, as presented.

ADJOURNMENT

There being no further business to come before the Board, Dr. Lisa DiBartolomeo moved to adjourn the meeting. The motion was seconded by William Wilmoth, and passed. The meeting was adjourned at 3:00 p.m.

Ellen Cappellanti, Secretary

September 19, 2014
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# INVENTORY OF INSTITUTIONAL UNDERGRADUATE FEE WAIVERS

Institution: West Virginia University Institute of Technology  2013-14  
DATE: August 4, 2014

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**HSTA**  7  
**Total Amount**  $30,551  
**Students with need**  6
## INVENTORY OF INSTITUTIONAL UNDERGRADUATE FEE WAIVERS

Institution: Potomac State College of WVU 2013-14

**DATE:** August 1, 2014

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| Foster Care                                   | 1          | 20/30       | 1              | 20/30 |       |         | $11,781                 | $11,781 | 5                     |
| HSTA                                          |            |             |                |       |       |         |                      |         |                      |                      |
| War Orphan                                    |            |             |                |       |       |         |                      |         |                      |                      |
## West Virginia University Waiver Report

### Fall 2013

<table>
<thead>
<tr>
<th></th>
<th>Number of Students</th>
<th>Number of Credit Hours</th>
<th>Dollar Value</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Resident</td>
<td>Non Resident</td>
<td>Total</td>
</tr>
<tr>
<td>Employees</td>
<td>124</td>
<td>25</td>
<td>149</td>
</tr>
<tr>
<td>Graduate Assistants (RA/RH/SA/TA)</td>
<td>487</td>
<td>1332</td>
<td>1819</td>
</tr>
<tr>
<td>Graduate Student Merit Waivers</td>
<td>311</td>
<td>403</td>
<td>714</td>
</tr>
<tr>
<td>Fellowships</td>
<td>66</td>
<td>52</td>
<td>118</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>988</td>
<td>1812</td>
<td>2800</td>
</tr>
</tbody>
</table>

### Spring 2014

<table>
<thead>
<tr>
<th></th>
<th>Number of Students</th>
<th>Number of Credit Hours</th>
<th>Dollar Value</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Resident</td>
<td>Non Resident</td>
<td>Total</td>
</tr>
<tr>
<td>Employees</td>
<td>116</td>
<td>22</td>
<td>138</td>
</tr>
<tr>
<td>Graduate Assistants (RA/RH/SA/TA)</td>
<td>475</td>
<td>1317</td>
<td>1792</td>
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<tr>
<td>Graduate Student Merit Waivers</td>
<td>292</td>
<td>389</td>
<td>681</td>
</tr>
<tr>
<td>Fellowships</td>
<td>42</td>
<td>43</td>
<td>85</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>925</td>
<td>1771</td>
<td>2696</td>
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</table>

### Summer 2014

<table>
<thead>
<tr>
<th></th>
<th>Number of Students</th>
<th>Number of Credit Hours</th>
<th>Dollar Value</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Resident</td>
<td>Non Resident</td>
<td>Total</td>
</tr>
<tr>
<td>Employees</td>
<td>58</td>
<td>9</td>
<td>67</td>
</tr>
<tr>
<td>Graduate Assistants (RA/RH/SA/TA)</td>
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<td>872</td>
<td>1144</td>
</tr>
<tr>
<td>Graduate Student Merit Waivers</td>
<td>57</td>
<td>119</td>
<td>176</td>
</tr>
<tr>
<td>Fellowships</td>
<td>27</td>
<td>30</td>
<td>57</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>414</td>
<td>1030</td>
<td>1444</td>
</tr>
</tbody>
</table>

### Grand Total

<table>
<thead>
<tr>
<th>Number of Credit Hours</th>
<th>Dollar Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resident</td>
<td>Non Resident</td>
</tr>
<tr>
<td>13282</td>
<td>30438</td>
</tr>
</tbody>
</table>